



AWARDS CRITERIA - SPECIAL AWARD: EXCELLENCE IN CITY TRANSFORMATION

Innovation	Level 1: Business As Usual	Level 2: Adequate	Level 3: Notable	Level 4: Transformational
Approach	Proven approach	Best practice in the country context	Innovative approach within regional context	Transformative initiative
Innovation in product and services	Existing products or services	New products or services	Innovative products or services	Transformative products or services
Enabling conditions for innovation ecosystems	Low innovation ecosystem	Potential for innovation ecosystems	Significant ecosystems	Transformation innovation ecosystem
Impacts	Level 1: Business As Usual	Level 2: Adequate	Level 3: Notable	Level 4: Transformational
Environmental impacts and benefits	No "E" benefits, potential negative impacts	No significant "E" benefits	Limited "E" benefits	Significant "E" benefits and mitigation of material impacts
Social impacts and benefits	No "S" benefits, potential negative impacts	No significant "S" benefits	Limited "S" benefits	Significant "S" benefits and mitigation of material impacts
Governance impacts and benefits	No significant "G" benefits, potential issues	No "G" issues	Limited "G" benefits	Significant "G" benefits
Economic impacts and benefits	No "EC" benefits, potential negative impacts	No significant "EC" benefits	Limited "EC" benefits	Significant "EC" benefits and mitigation of material impacts
Access to and delivery of services impacts and benefits	No "AS" benefits, potential negative impacts	No significant "AS" benefits	Limited "AS" benefits	Significant "AS" benefits and mitigation of material impacts
Scalability	Level 1: Business As Usual	Level 2: Adequate	Level 3: Notable	Level 4: Transformational
Catalytic effect	No impact, potential negative impact	No significant or limited impact	Significant impact	transformative impact at scale
Replicability	Not replicable or scalable without loss of benefits	Limited replicability, loss of benefits in scaling up	Practice likely to be replicated within similar contexts	Practice likely to be replicated as new international standard
Roles	Level 1: Business As Usual	Level 2: Adequate	Level 3: Notable	Level 4: Transformational
Mayor's office role	Supporting role	Limited leadership role	Value added role in leadership	Critical value added role in leadership
Other stakeholders' roles	Supporting role	Supporting role in sustainability value add	Value added role in sustainability	Critical value added role in sustainability