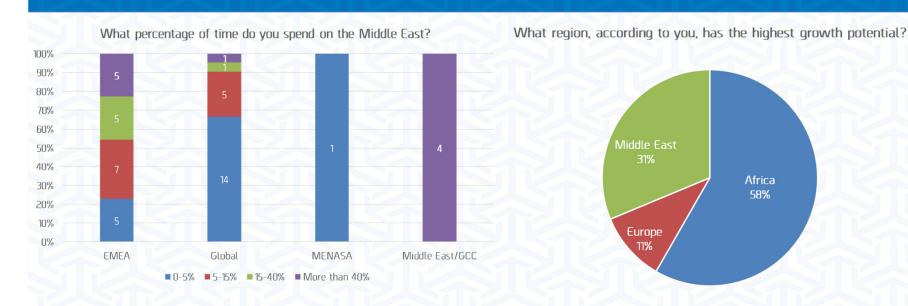
Dubai as a Global Logistics Hub: Get Ready for Growth





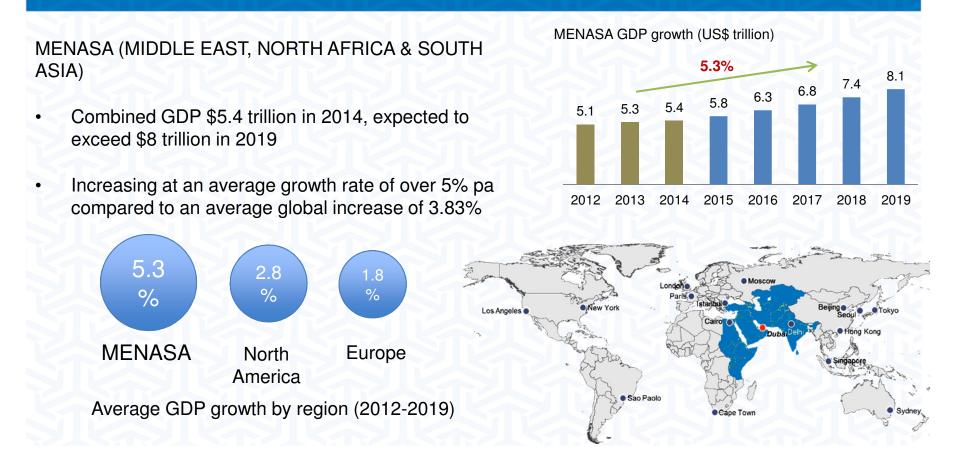
- 90% of surveyed have a Global or EMEA scope of work
- 42% spent less then 5% on ME & 67% spent less then 15% on ME
- 1/3 of you thought ME will have the fasts growth

We Asked, You Answered

- 94% believe that Dubai can act as a hub to service India and CIS countries:
 - Few organizations are doing it! Why?

Welcome to MENASA

MENASA vs Global Growth



MENASA Region Growth Drivers

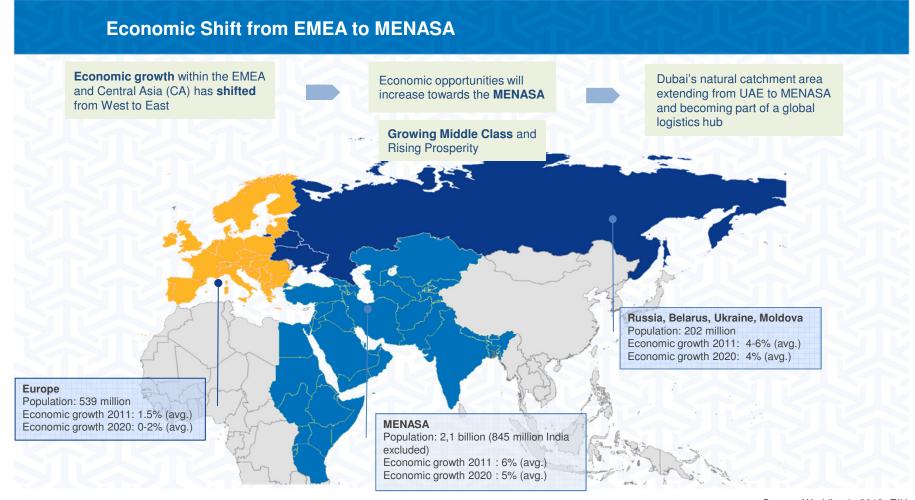
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- 50% of region under 25 years of age
- 45% of global oil reserves
- 28% of natural gas reserves
- Excess of US\$ 15 trillion cumulative investments into the development of the MENASA economy by 2020
- Growing internet and mobile penetration rates

Growing Regional Trade

- China is currently Dubai's biggest non-oil trade partner. Trade with China totaled Dh175 billion in 2014, up from Dh135.7bn the previous year
- India is expected to become the UAE's biggest export destination by 2030, when it is forecast to account for an estimated 14 per cent of goods
- UAE is the EU's 11th biggest global trading partner and number one in the Arabian Gulf



Source: Worldbank, 2012, EIU,

Dubai – A gateway to the MENASA region

- > Mid-way between Asia and Europe
- Logistics Hub for Arabian Gulf
- > Centre of trade for GCC, Indian sub-continent, Commonwealth of Independent States (CIS) and Africa
- Market access to the world's fastest growing developing countries
- Population access to over 2 billion within less than 4 hours flying time



1/3 population within a 4h flight

2/3 within an 8h flight



CONNECTIVITY

3rd most connected air hub Busiest intl airport in the world Jebel Ali port: 9th largest sea port 150+ shipping lines DWC: Dubai's emerging cargo airport Direct flight connections to

majority of global capitals



12th in global competitiveness

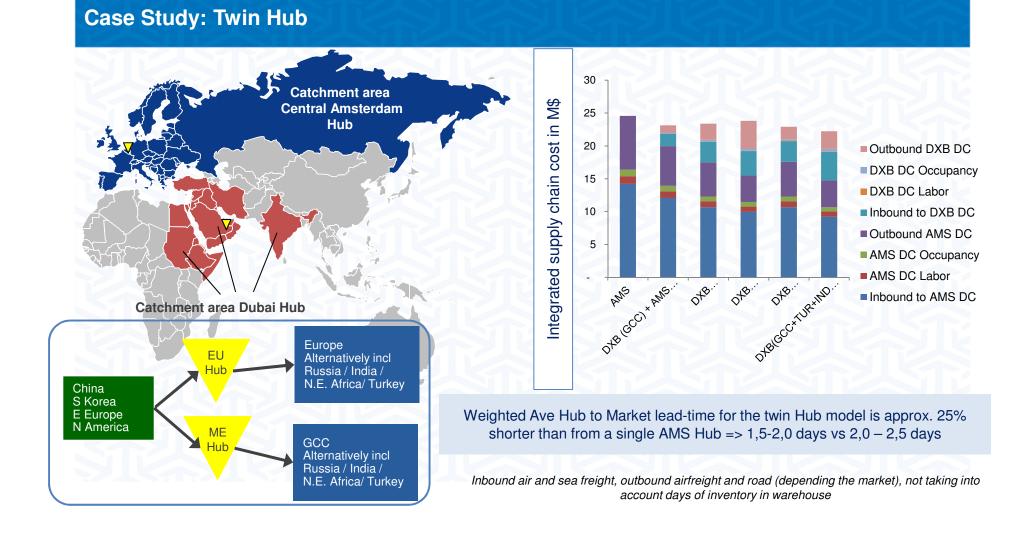
3RD in infrastructure & efficient goods market

5th in macroeconomic environment & government efficiency

Ease of doing business: Ranked 22nd globally

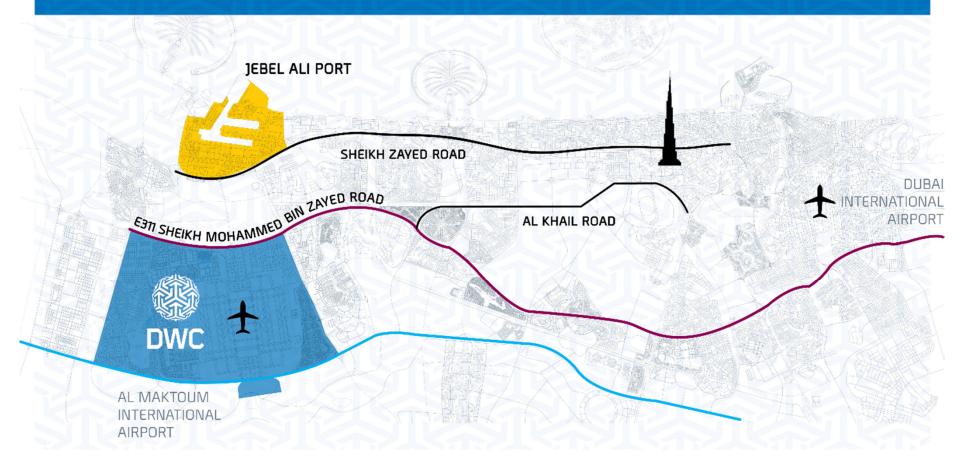
Dubai's Value Proposition

Local Hub for the UAE		Regional Hub for MENASA		1	Repair Hub	
Existing hu compa		for telecom out projects	ned as RDC network roll- and market bution		Central location and labor costs; wel positioned to act as in hub for IT/telecon products	l repair
	Value Added Activities		Transit – x-dock Hub			
	Favorable labor rates for value added activities such as (re)packing, country specific labeling		Sea – Air Air – Air			



DWC– Redefining the MENASA region

DWC: A Strategic Initiative of the Government of Dubai



A Futuristic, Self Sustained Urban Ecosystem

Aligned with UAE Vision and Dubai Strategic Plan 2021

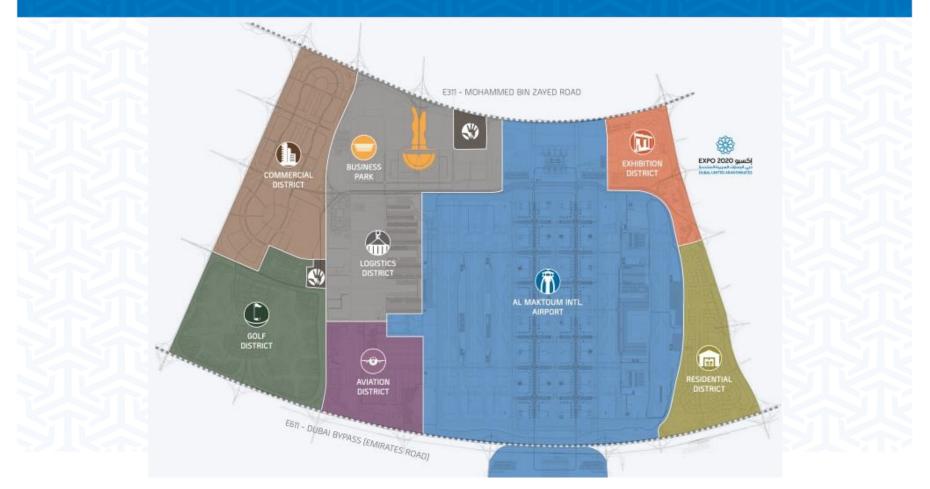
145 square kilometre master planned urban destination (largest in UAE)

Strategic location, ease of access

Caters to multiple industries through flexible business solutions

Designed to become the future engine of Dubai's sustainable growth (65% of GDP)

DWC – The Centre of Tomorrow



DWC Airport Infrastructure Capabilities

Al Maktoum International Airport

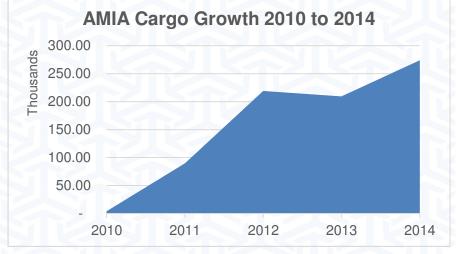
- Ultimate capacity of over 200 million passengers
 & 16 million tonnes of cargo annually
- First of five A380 compatible runways operational for passenger & cargo
- 5 million passenger terminal in operation since October 2013

dnata

- 35,000 sq. mt. cargo terminal
- 1000 sq. mt. temperature controlled
- Capacity to handle 400,000 tonnes

Emirates Sky Cargo

- 54,000 sq. mt. cargo terminal
- 15,000 sq. mt. temperature controlled
- Capacity to handle 800,000 tonnes



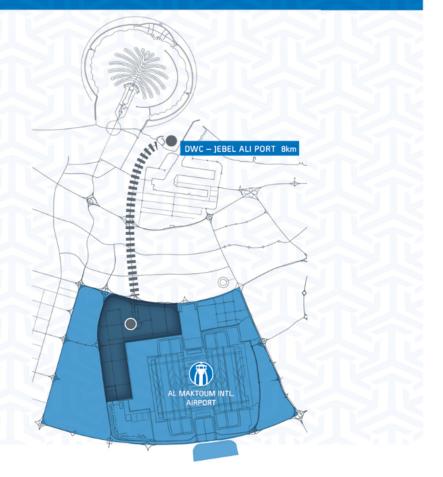
Virtual Corridor



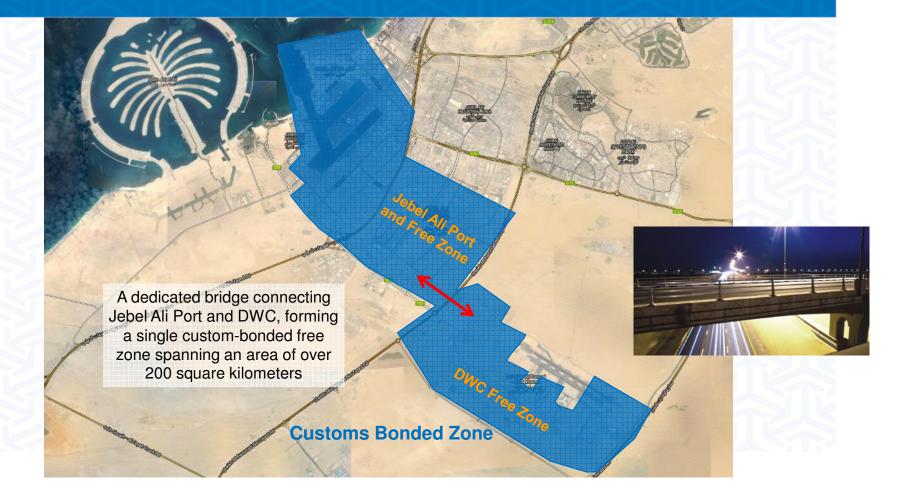
- 24/7 Monitoring Tracking & Tracing
- GEO Fencing
- Real time updates
- Single Screening

DWC Logistics District

- A multimodal logistics platform dedicated to logistics and value-added services including manufacturing and assembly
- Free zone environment catering to contract logistics, integrators, freight forwarders, agents and traders
- Access to both, Al Maktoum International Airport and Jebel Ali port
- Initiator of the Dubai Logistics Corridor

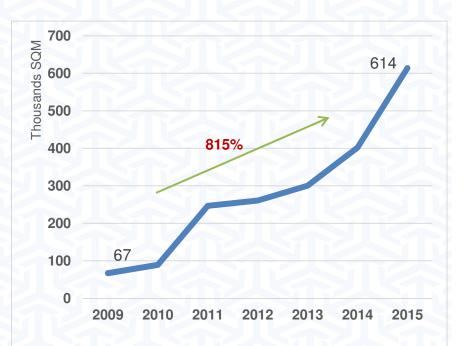


The Logistics Corridor



Logistics District in Numbers

- Over 2,000 companies registered within DWC
- US\$500 million FDI into Logistics District
- 614,000 sq. mt. warehouse facilities (up from 67,000 in 2009)
- 815% growth in area developed by partners from 2009-2014
- Additional 300,000 sq. mt. to be invested by DWC into development of new logistics facilities until 2020



Our Offering: Freight and Logistics Facilities

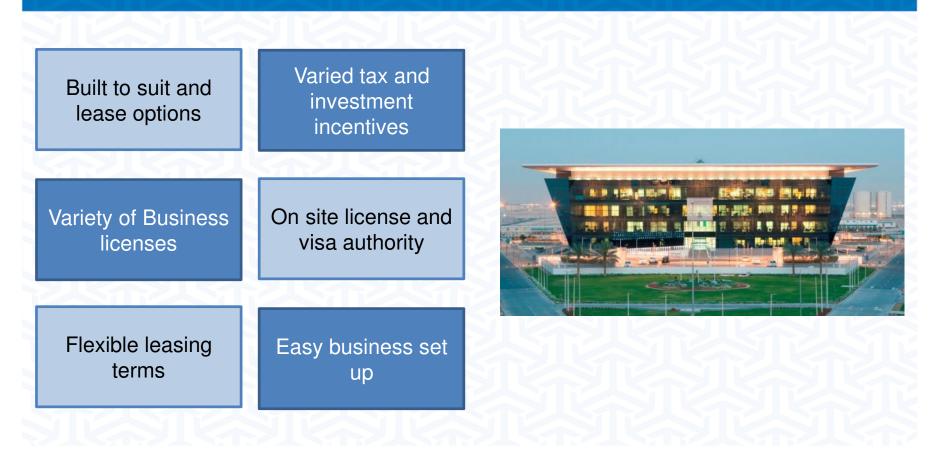
- Logistics complex
- Freight complex
- Logistics house
- Freight house







Our Free Zone Offering



Thank you!