## ARE EMERGENCY DEPARTMENTS THE BEST PLACE TO CARE FOR PSYCHIATRIC PATIENTS IN CRISIS?

Jeannine Loucks, MSN, RN BC PMH Elizabeth Winokur, Ph.D., RN CEN

Sacred Encounters Perfect Care Healthiest Communities

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#### **Objectives**

- <u>Objective 1</u>: Identify at least 2 strategies in which the psychiatric mental health nurse can implement psychiatric standardized treatment protocol to collaborate with the emergency care nurse in order to bridge crisis stabilization with crisis management.
- <u>Objective 2</u>: Articulate the program evaluation metrics related to a psychiatric emergency stabilization and crisis management program based in the Emergency Department.
- <u>Objective 3</u>: Distinguish the unique and complimentary roles that psychiatric and emergency nurses have in providing emergency stabilization and crisis management.

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#### **Conflict of Interest**

• Speakers have no conflict of interest to disclose.

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#### St. Joseph Hospital Orange, CA

- 463 Licensed beds
  - Paramedic receiving
  - Chest pain
  - Stroke
- Employees 3,100
   Physicians on staff 971
   Volunteers 80



- Magnet Nursing Facility
- ED visits
  - 8,600 per month

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#### **Background**

- Decrease in psychiatric inpatient/outpatient services results in greater use & longer stays in emergency departments (ED) (Owens, Mutter, Stocks, 2010).
- Psychiatric complaints are a component of 1 of every 8 ED visits (National Center of Health Statistics, 2012; Owens et al., 2010).
- Elopement associated with increased risk of suicide &/or self-harm (Barr, 2005).

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#### **Safety Concerns**

- ENAs Emergency Department Violence Surveillance Study found more than half (54.8 percent) surveyed experience physical or verbal abuse at work in the last seven days (EmergencyNurses Association (EMA), 2012; ENA, 2010)
- Every week, between 8 and 13% of ER department nurses are victims of physical violence (2010)

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### Impact on Behavioral Health Patients

- Isolation by ED staff may worsen psychiatric symptoms (Barr Gilbert, 2009)
- Staff attitudes demeaning, judgmental, increasing stigma (Loucks et al., 2010)
- Patients experience restrictions, coercing, and unnecessary force (Nadler-Moodie, 2010)
- Some indicate inequitable care related to perception that BH patients are less ill & than medical patients

(Winokur & Senteno, 2009; Wolf et al., 2015).

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#### **Delayed Throughput**

- Average LOS for psychiatric patients in the emergency setting is upwards of 15+ hours
- Overcrowding
- Decrease in bed turnover and lost revenue (Welss, 2012)
- Restraints can add on an extra 4-6 hours longer
- Prolonged ED LOS associated with increased risk of symptom exacerbation and/or elopement (Webs, 2012)

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#### **Administrative Costs**

- Average cost to board a psychiatric patient in ED is estimated at \$2264 (Nicks & Manthey, 2012)
- Increase in security, sitter or nursing time (Weiss, 2012)
- Recruitment and retention problems
- Decrease in productivity and efficiency
- CMS and TJC quality standards and reporting requirements
- Risk management
- Patient legal challenges associated with restraint

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#### **Hospital Focus**

- Limited County Resources shifting responsibility to Emergency Departments
- · Recruited a Manager with Psychiatric Nursing experience
  - UniHealth Grant
  - SB 82 Grant (California)
- Hospital-wide Evidence Based Practice Conference on Mental Health Oct. 2015
- Health System Strategic Goal 2016 2017

#### **Specialized Training for ER Nurses**

- Four hour training (2015)
  - Major diagnosis
  - Psychopharmacology
- Standardized Treatment Protocol rollout (2016)
  - 2-hour training along with self learning module
  - Major diagnosis case studies
- Two hour training (2016)
  - Suicide risk assessment
- · Ongoing pharmacology training by pharmacist
- · All new hires receive concentrated training

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#### **COMPLIMENTARY ROLES OF PSYCHIATRIC NURSES AND EMERGENCY NURSES**

ED Nurses Traditional

- Medical Model
- Diagnosis Emergent medication & acute
- symptom management Maintain safety
- BHS Nurses Traditional
- Recovery
- model Provide therapeutic care
- Acute psychiatric symptom management
- Maintain safety

#### SIO FCC

- Medical & Recovery
- Models Rapid
- psychiatric stabilization Patient & staff
- engagement Maintain
- safety

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## STANDARIZED TREATMENT PROTOCOL Rapid Stabilization and Standardized Mental Health Care

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# ANXIETY AGITATION SEVERITY SCALE Assessment findings indicate patient is a candidate for early medication administration as part of stabilization treatment. Nurse completes the 17-ftern Agitation Severity Scale Decision Scoring Grid and selects the appropriate medication hased on the scores Agitation Severity Scale Setting Criterien: Anxiety / Agitation Results/Criterien Anxiety Agritation Results/Criterien Results/Cri

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#### **Staffing**

- Department Managers (one RN-BC PMH)
- UniHealth & SB 82 Grant Funding
- Mental Health Triage Personnel
  - Psychiatrist
  - Psychologist
  - Psychiatric Nurse Practitioner
  - LSCW

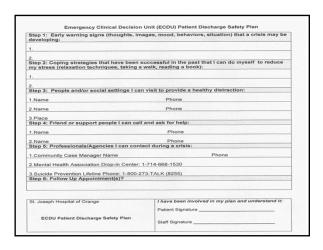
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#### **Metrics**

- Reduce the number of restraint episodes
- Reduce the amount of time in restraints
- PRN medication within 15 minutes
- Community linkage
- Discharge Safety Plan and follow up call

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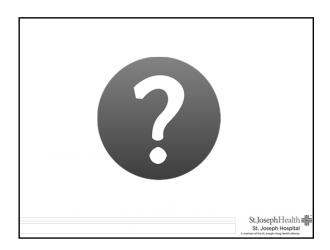
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#### **Future**

- Planning for dedicated Psychiatric Emergency Room
- Crisis Stabilization Unit

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#### **Contact Information**

Jeannine Loucks, MSN RN-BC PMH
Department Manager ECC
Jeannine.loucks@stjoe.org

<u>earthlink.net</u>
Cell = 714-335-3831

Cell – 714-335-3831 Work – 714-771-8113

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#### **Contact Information**

Elizabeth Winokur, Ph.D., RN, CEN
Clinical Educator
elizabeth.winokur@stjoe.org

<u>earthlink.net</u>

Work – 714-771-8250

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