HCBS Conference
IAP Session: Where We’ve Been and Where We’re Going
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Agenda

• Overview of IAP
• Where we’ve been
  – Progress with first two program areas
    • Substance Use Disorders
    • Beneficiaries with Complex Care Needs & High Costs
• Where we are going
  – Development of next two program areas
    • Community Integration
    • Physical/Mental Health Integration
• Next steps
What Is the Medicaid Innovation Accelerator Program (IAP)?

• Four year commitment by CMS to build state capacity and accelerate innovation in Medicaid through targeted program support

• A CMMI-funded program that is led by and lives in CMCS

• Opportunity to build states’ and our own capacities in key areas

• Matrix staff across CMCS in order to leverage existing knowledge, experiences, and resources
What is IAP’s Connection to Delivery System Reform?

• IAP supports states’ and HHS delivery system reform efforts:
  – Focus on improving the way providers are incentivized, the way care is delivered, and the way information is distributed
  – HHS Delivery System Reform: IAP helps states see themselves as a part of larger delivery reform efforts

• The end goal for IAP is to increase the number of states moving towards delivery system reform across key program priorities
• Selected these focus areas based on input from states and stakeholders

• Represent opportunity to improve health care systems, provide better care for Medicaid beneficiaries, at lower costs:

  1. Substance Use Disorders
  2. Beneficiaries with Complex Needs & High Costs
  3. Community Integration-Long-term Services and Supports
  4. Physical/Mental Health Integration
## IAP’s Program Priority Areas: What Has Launched and What is Underway

<table>
<thead>
<tr>
<th>Substance Use Disorders</th>
<th>Beneficiaries with High Needs &amp; High Costs/ Superutilizers</th>
<th>Community Integration – Long-term Services &amp; Supports</th>
<th>Physical Health/Mental Health Integration</th>
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<tbody>
<tr>
<td>Launched with 7 selected states Jan 2015</td>
<td>Opportunity announced June 29, 2015</td>
<td>*Opportunity to be announced fall 2015</td>
<td>*Opportunity to be announced in December 2015</td>
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<td>High-intensity learning collaborative formally ends Dec 2015, those states are offered addt’l 1:1 program support</td>
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<td>* Target timeframes</td>
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*Target timeframes*
Functional Areas

• Functional areas:
  – Data Analytics
  – Quality Measures
  – Rapid Cycle Learning
  – Payment Modeling & Financial Simulations

• Open to states who are already collaborating with IAP and states who are not

• In design phase, available early 2016
How Do We Define Success for IAP?

- Has participation in IAP led to increased delivery system reform in the IAP program priority areas/populations?
- Has IAP increased states’ capacity to make substantial improvements in:
  - Better care, Smarter spending, Healthier people
- Has IAP built states’ capacity in the following areas:
  - Data analytics, rapid cycle learning, value-based payment, and quality measurement
- CMMI conducting evaluation on states’ experience with IAP (all program & functional areas)
Where We’ve Been: IAP’s First Two Program Areas
SUD: High Intensity Learning Collaborative Track

- Seven participating states
- Monthly learning sessions, driver diagram development, and 1:1 coaching with CMS contracting team
- Content:
  - Data Analytics
  - Common SUD Quality Measures & Performance Metrics
  - Services and Provider Network/Care Transitions
  - Payment
SUD: Targeted Learning Opportunity Track

- Web-based learning series where states can select multiple learning units based on their interest.

- Content:
  - 1: Increasing SUD Provider Capacity
  - 2: Integration of Primary Care and SUD Services
  - 3: Incorporating SUD into Managed Care Contracts
  - 4: Using Data for Further State Goals
  - 5: Performance Metrics
  - 6: Benefit Design
  - 7: Pay-For-Performance
States Participating in Medicaid IAP Substance Use Disorder Activities (as of April 2015)
Program Area 1: SUD Year in Review

- Released SUD CIB and expression of interest
- Received 26 letters of interest from states about SUD
- Conducted 1:1 office hours with each state to provide general information on IAP and assess states’ needs and interest related to SUD
- Developed content for 12 month program support across two tracks (high intensity and targeted learning)
- Designed, launched, and began working with selected states in Substance Use Disorder Program
- Held two day, in-person learning workshop with seven high intensity states
- Engaged 39 states thus far through the targeted learning opportunity track
Program Area 2: Medicaid Beneficiaries with Complex Needs & High Costs

- **Anticipated outcomes for year 1:** Accelerate implementation/spread of existing, effective models that improve care for Medicaid beneficiaries with complex care needs and high costs.

- **How will we accomplish this?**
  
  Offer selected states targeted program support in data analytics and payment strategies over course of 10 months to:
  
  – partner with providers and plans
  
  – Partner with other state agencies
Program Area 2: Medicaid Beneficiaries with Complex Needs & High Costs

• Complete selection process August-September
• Begin working with selected states in fall 2015
• Complete formal 10 month program support and transition to 1:1 program support
• Make data analytic support tools available and share with non-participating states
Where We’re Going:
IAP’s Next Two Program Areas
Program Area 3: Community Integration – Long-term Services & Supports

• Design Phase
  – Developed draft approach & engaged states and stakeholders in design process

• Looking Forward
  – Offer states targeted program support in:
    • Value-based purchasing strategies
    • Affordable and accessible housing services
  – Launch opportunity - request for applications and states selected by Fall 2015
  – By Dec 2015, initial program support begins with selected states
Program Support Focus: Housing

- Housing information products for all IAP Program areas, starting with the LTSS Community

- Webinars and briefs to maintain tenancy

- Provide program support to states to establish state-level collaboration of the Medicaid and housing agencies
Program Support Focus: Value-Based Purchasing (VBP)

• Identification of VBP in LTSS approaches
  – Environmental scan that includes both fee-for-service and managed care
  – Series of “virtual” roundtable discussions with state based on findings from scan

• Support states in strategizing about design elements for VBP
  – Which measures and data elements to include
Discussion

• What can state Medicaid agencies do to get their Medicare partners to the table during VBP design conversations?

• What systems/data elements does a state have regarding quality measures that be applied (or used to enhance) a value-based purchasing design?
Program Area 4: Physical/Mental Health Integration

• Design Phase
  – Models matrix developed for two tracks:
    ▪ Clinical integration models
    ▪ State payment and delivery reform models
  – Quality measures scan underway
  – Strategy and draft curriculum under design
  – PH/MH integration-relevant fact sheets

• Looking forward
  – Launch webinar describing opportunity—December 2015
What are We Seeing as States’ Needs for IAP?

• Data and enhanced analytics to identify target population and drive integration efforts
• Approach to measuring PH/MH integration and quality
• Effective payment strategies to drive and support PH/MH integration
• Building (strengthening) relationships to make integration happen at the state, payer, and provider levels
Discussion

- What are the barriers your state faces to integrating physical and mental health services with HCBS for housing, employment, and other relevant services?

- How can HCBS providers support PH/MH integration at the state or practice site?

- What are the challenges HCBS providers face around PH/MH integration?
Next Steps & Looking Forward
• By December 2015
  – Last two program areas launch
  – Additional support to states our functional areas well underway
  – First group of SUD states transition to 1:1 program support designed to target delivery reform (SPAs, 1115s)

• By Summer 2016
  – All program areas working with selected states
  – Addt’ 1: 1 program support available to states in data analytics, rapid cycle learning, payment, and quality measurement
To Learn More About IAP...

• Watch for SOTA updates

• Visit IAP’s webpage Medicaid.gov

• Send questions to MedicaidIAP@cms.hhs.gov