

Medicaid Innovation Accelerator Program (IAP)

HCBS Conference

IAP Session: *Where We've Been and
Where We're Going*
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Agenda

- Overview of IAP
- Where we've been
 - Progress with first two program areas
 - Substance Use Disorders
 - Beneficiaries with Complex Care Needs & High Costs
- Where we are going
 - Development of next two program areas
 - Community Integration
 - Physical/Mental Health Integration
- Next steps

What Is the Medicaid Innovation Accelerator Program (IAP)?

- Four year commitment by CMS to build state capacity and accelerate innovation in Medicaid through targeted program support
- A CMMI-funded program that is led by and lives in CMCS
- Opportunity to build states' and our own capacities in key areas
- Matrix staff across CMCS in order to leverage existing knowledge, experiences, and resources

What is IAP's Connection to Delivery System Reform?

- IAP supports states' and HHS delivery system reform efforts:
 - Focus on improving the way providers are incentivized, the way care is delivered, and the way information is distributed
 - HHS Delivery System Reform: IAP helps states see themselves as a part of larger delivery reform efforts
- The end goal for IAP is to increase the number of states moving towards delivery system reform across key program priorities

Program Areas

- Selected these focus areas based on input from states and stakeholders
- Represent opportunity to improve health care systems, provide better care for Medicaid beneficiaries, at lower costs:
 1. Substance Use Disorders
 2. Beneficiaries with Complex Needs & High Costs
 3. Community Integration-Long-term Services and Supports
 4. Physical/Mental Health Integration

IAP's Program Priority Areas:

What Has Launched and What is Underway

Substance Use Disorders	Beneficiaries with High Needs & High Costs/ Superutilizers	Community Integration – Long-term Services & Supports	Physical Health/Mental Health Integration
<p>Launched with 7 selected states Jan 2015</p> <p>High-intensity learning collaborative formally ends Dec 2015, those states are offered addt'l 1:1 program support</p>	<p>Opportunity announced June 29, 2015</p>	<p>*Opportunity to be announced fall 2015</p> <p>* Target timeframes</p>	<p>*Opportunity to be announced in December 2015</p>

Functional Areas

- Functional areas:
 - Data Analytics
 - Quality Measures
 - Rapid Cycle Learning
 - Payment Modeling & Financial Simulations
- Open to states who are already collaborating with IAP and states who are not
- In design phase, available early 2016

How Do We Define Success for IAP?

- Has participation in IAP led to increased delivery system reform in the IAP program priority areas/populations?
- Has IAP increased states' capacity to make substantial improvements in:
 - Better care, Smarter spending, Healthier people
- Has IAP built states' capacity in the following areas:
 - Data analytics, rapid cycle learning, value-based payment, and quality measurement
- CMMI conducting evaluation on states' experience with IAP (all program & functional areas)

Where We've Been: IAP's First Two Program Areas

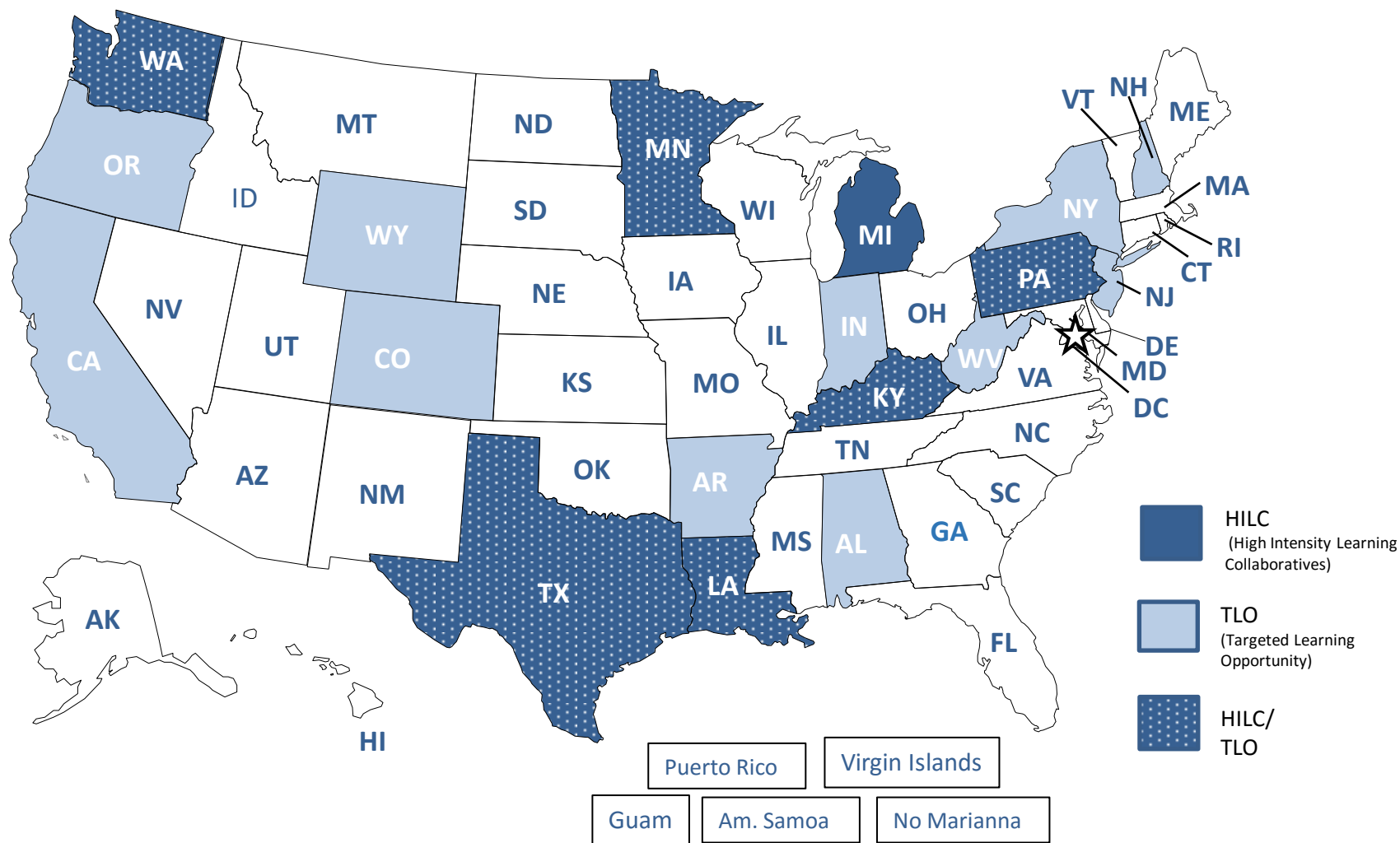
SUD: High Intensity Learning Collaborative Track

- Seven participating states
- Monthly learning sessions, driver diagram development, and 1:1 coaching with CMS contracting team
- Content:
 - Data Analytics
 - Common SUD Quality Measures & Performance Metrics
 - Services and Provider Network/Care Transitions
 - Payment

SUD: Targeted Learning Opportunity Track

- Web-based learning series where states can select multiple learning units based on their interest.
- Content:
 - **1:** Increasing SUD Provider Capacity
 - **2:** Integration of Primary Care and SUD Services
 - **3:** Incorporating SUD into Managed Care Contracts
 - **4:** Using Data for Further State Goals
 - **5:** Performance Metrics
 - **6:** Benefit Design
 - **7:** Pay-For-Performance

States Participating in Medicaid IAP Substance Use Disorder Activities (as of April 2015)



Program Area 1: SUD Year in Review

- Released SUD CIB and expression of interest
- Received 26 letters of interest from states about SUD
- Conducted 1:1 office hours with each state to provide general information on IAP and assess states' needs and interest related to SUD
- Developed content for 12 month program support across two tracks (high intensity and targeted learning)
- Designed, launched, and began working with selected states in Substance Use Disorder Program
- Held two day, in-person learning workshop with seven high intensity states
- Engaged 39 states thus far through the targeted learning opportunity track

Program Area 2: Medicaid Beneficiaries with Complex Needs & High Costs

- **Anticipated outcomes for year 1:** Accelerate implementation/spread of existing, effective models that improve care for Medicaid beneficiaries with complex care needs and high costs.
- **How will we accomplish this?**
Offer selected states targeted program support in data analytics and payment strategies over course of 10 months to:
 - partner with providers and plans
 - Partner with other state agencies

Program Area 2: Medicaid Beneficiaries with Complex Needs & High Costs

- Complete selection process August-September
- Begin working with selected states in fall 2015
- Complete formal 10 month program support and transition to 1:1 program support
- Make data analytic support tools available and share with non-participating states

Where We're Going: IAP's Next Two Program Areas

Program Area 3: Community Integration – Long-term Services & Supports

- **Design Phase**
 - Developed draft approach & engaged states and stakeholders in design process
- **Looking Forward**
 - Offer states targeted program support in:
 - Value-based purchasing strategies
 - Affordable and accessible housing services
 - Launch opportunity - request for applications and states selected by Fall 2015
 - By Dec 2015, initial program support begins with selected states

Program Support Focus: Housing

- Housing information products for all IAP Program areas, starting with the LTSS Community
- Webinars and briefs to maintain tenancy
- Provide program support to states to establish state-level collaboration of the Medicaid and housing agencies

Program Support Focus: Value-Based Purchasing (VBP)

- Identification of VBP in LTSS approaches
 - Environmental scan that includes both fee-for-service and managed care
 - Series of “virtual” roundtable discussions with state based on findings from scan
- Support states in strategizing about design elements for VBP
 - Which measures and data elements to include

Discussion

- What can state Medicaid agencies do to get their Medicare partners to the table during VBP design conversations?
- What systems/data elements does a state have regarding quality measures that be applied (or used to enhance) a value-based purchasing design?

Program Area 4:

Physical/Mental Health Integration

- **Design Phase**
 - Models matrix developed for two tracks:
 - Clinical integration models
 - State payment and delivery reform models
 - Quality measures scan underway
 - Strategy and draft curriculum under design
 - PH/MH integration-relevant fact sheets
- **Looking forward**
 - Launch webinar describing opportunity—December 2015

What are We Seeing as States' Needs for IAP?

- Data and enhanced analytics to identify target population and drive integration efforts
- Approach to measuring PH/MH integration and quality
- Effective payment strategies to drive and support PH/MH integration
- Building (strengthening) relationships to make integration happen at the state, payer, and provider levels

Discussion

- What are the barriers your state faces to integrating physical and mental health services with HCBS for housing, employment, and other relevant services?
- How can HCBS providers support PH/MH integration at the state or practice site?
- What are the challenges HCBS providers face around PH/MH integration?

Next Steps & Looking Forward

Looking Forward

- By December 2015
 - Last two program areas launch
 - Additional support to states our functional areas well underway
 - First group of SUD states transition to 1:1 program support designed to target delivery reform (SPAs, 1115s)
- By Summer 2016
 - All program areas working with selected states
 - Addt' 1: 1 program support available to states in data analytics, rapid cycle learning, payment, and quality measurement

To Learn More About IAP...

- Watch for SOTA updates
- Visit IAP's webpage [Medicaid.gov](https://www.Medicaid.gov)
- Send questions to MediciadIAP@cms.hhs.gov