Enhancing Practice 2022 Conference

20:20 Vision – Transforming Our Future Through Person-Centred Practices



WEDNESDAY 6 - FRIDAY 8 APRIL 2022 SAGE HOTEL WOLLONGONG, NSW AUSTRALIA

#enhancingpractice2022





to develop practice

an emancipatory practice development approach

Developing a safety culture on an acute care ward

Dr Jacqui Peet Associate Professor Karen Theobald Professor Clint Douglas



Nursing surveillance...why?

RNs keep patient safe through nursing surveillance [1]

Reduces risks, failure to rescue and patient mortality [2-4]

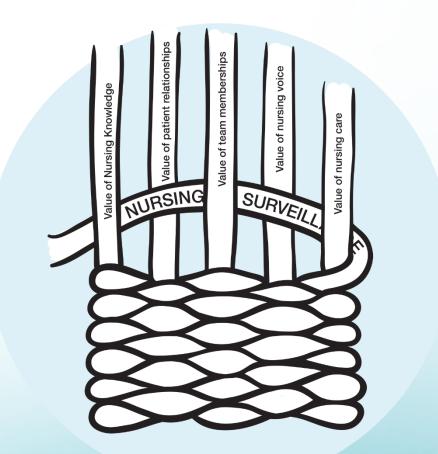
Inherently person-centred [5]

Ward culture [6-12]

RNs are well educated in assessment [13,14]

Contested area of practice [15-20]

Practice is suboptimal on general wards [20,21]





Why ePD?

Workplace culture and the complex environment of

health care [3, 4, 12, 18]

Shared values [26]

Focused at the local level of practice [26, 27]

Systematic approaches [26,27]

Raise awareness [28]

Generate solutions [29]



Who?

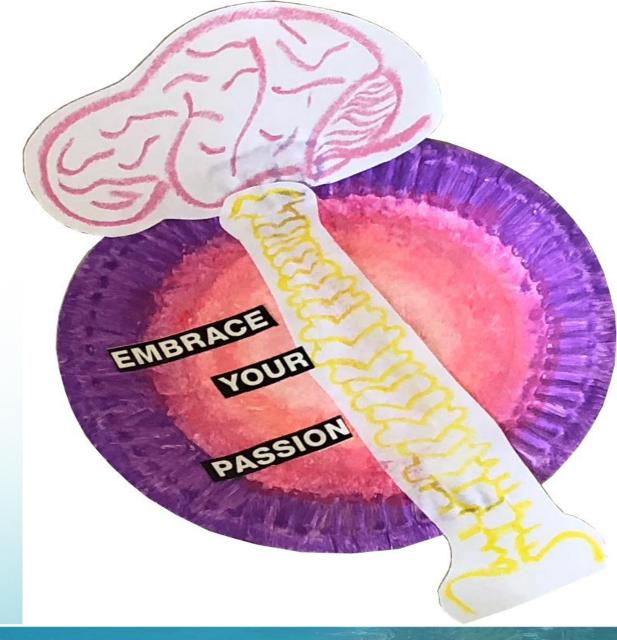
Neuroscience ward

Collaborative partnership

Participants (RNs, ENs, MDT)

Ethics (HREC/17/MHS/35) and QUT (1700000417)

(HREC/17/MHS/139) and QUT (1800000246)





How did the journey unfold?

	Contextual Exploration	
Pre observation Preparing the clinical area for observation through information question and answer sessions	Observation	Interviews
	Transformative Action Cycles	
Action Learning Set 12 months Critical Participatory Action Research Holistic reflection Active Learning Developing local level initiatives	ePD Workshops Eight initial workshops at commencement of 12-month PD journey Four final co-facilitated workshop with ALS at end of the 12-month journey. Designed to support the transition of new ALS members	Facilitative support Working on the ward for 8-10 hours per week facilitating high challenge/high support discussions with staff Raising awareness, problematising and critical conversations
	Evaluation	
Observation	Other strategies designed by the ALS My MET call evaluation GCS Quiz Team safety huddle Workshop evaluation	Interviews

Model of nursing surveillance

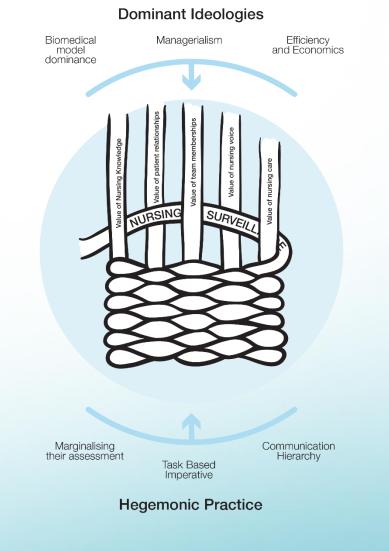
Fabric supported by cultural values [5]

Vulnerable to distortion

Nursing surveillance invisible and unimportant

Received: 17 October 2018	Revised: 3 March 2019	Accepted: 14 April 2019			
DOI: 10.1111/jocn.14890					
ORIGINAL ARTICLE		WILEY	Journal of Clinical Nursing		
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Strengtheni developmen	• •	surveillance in general wards:	A practice		

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Shared vision of keeping patients safe

PD workshops

Ways of working

Shared vision

Assessment stories displayed on the ward [31]





l arrived for a late Shift and during handover came to an older patient who had a cardiac history.

loverheard handover between the morning and afternoon shifts stating that a patients GCS

went to do observations on a patient who had an IDC insitu.

who would come

I observed my patient was deteriorating

due to a decreasing GCS, crying out in pain, a raised temperature and cloudy, concentrated urine in their IDC.

walked into my patients room to check on them.

When my assessment made a difference

my patient was already in a critical condition

I noticed the patient had IV potassium on flow.

My patient was in the stroke unit

as a newly diagnosed GBM. They had a GCS of 15 at the start of the shift.

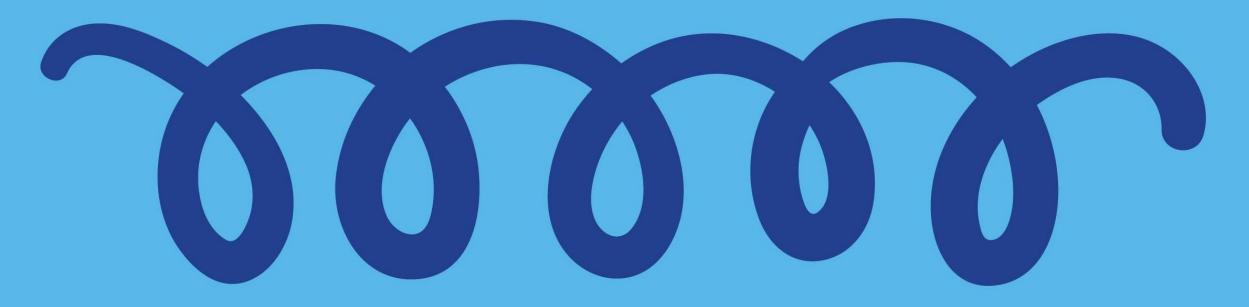
I arrived for a late Shift and during handover came to an older patient who had a cardiac history.

They were an outlier from a medical ward. The patient looked unwell and had been transferred on room air. However, the patient was now on 3 litres of oxygen via the nasal prongs. The patient's heart rate was increased, and oxygen saturation decreased. The respirations were also increased. The patient looked like someone with a chest infection.

I contacted the doctor for a review. They stated they would review in the morning. I felt that this was something that needed to occur sooner and contacted ICU for a review. ICU was unwilling to review the patient. I contacted the treating doctor who stated that if the oxygenation saturation was still poor, I would need to call a MET call if no review was forth coming. I called a MET call. The patient was transferred to ICU with a chest infection.

Working with an action learning set

The transformative process



The ALS

How the group worked

Established a shared sense of purpose [32]

Connecting with them [33]

Making visible practice contradictions

Valuing critical reflection

Working through challenges Creating psychological safety

Building active learning skills

The My MET call series

My MET Call series

Exploring practice in the *moment* and reflecting [32]

Making visible practice contradictions

Living Habermas in practice [29]

Modelling the way and co-constructing practice

ALS mentoring their colleagues

Strengthening supportive structures Critical reflection of nursing surveillance

Sharing their experience within the ALS

My MET call series

"I contacted the T/L and CNS who was concerned about the sudden onset of nystagmus..."

"During handover the patient had an audible wheeze and a changed level of consciousness...'

"I commenced night the bedside looking concerned..."

Do you want to know more?

Do you have a story to share?

Come to the **My MET Call** sessions during in-service or ask to share your story.

PD

research

Enhancing Practice

The My MET call series

...better understand the importance of my job as a nurse, how important my clinical judgement is, <u>I know my patient</u> better than anyone, <u>my voice</u> is important and it matters. (ALS member)



A shared GCS



A shared GCS

Second video quiz

Collective GCS assessment at handover Shared understanding of GCS assessment: video quiz

Assessment conversations at handover

A shared GCS

"I just waited till they came to the bedside and encouraged them to do a GCS at handover. The GCS had changed, the patient went for a scan and is now having surgery". (ALS workshop)



Transforming the safety huddle

Bedside handover evaluation

Restructuring safety huddle

Revisiting the purpose of safety huddle

Transforming safety huddle

ALS and clinical nurse collaboration

Owning practice change

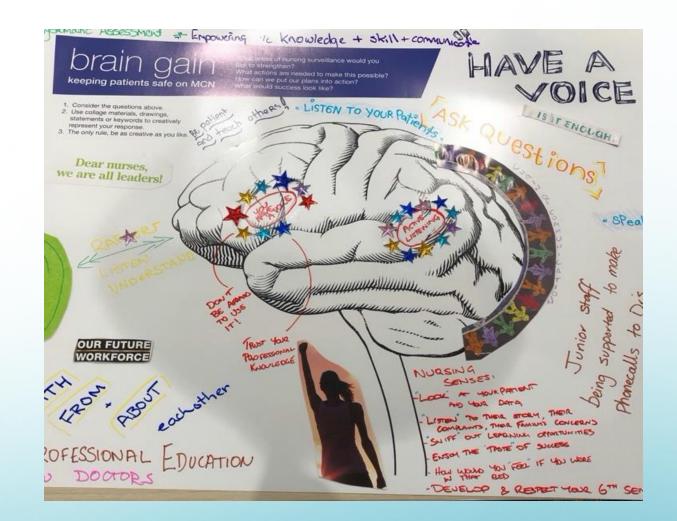


ORIGINAL ARTICLE

Journal of Clinical Nursing WILEY

Building safety cultures at the frontline: An emancipatory Practice Development approach for strengthening nursing surveillance on an acute care ward

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Learning is the change

"We are probably not in a position to change all the doctors practice independently. But what we can do is change our practice and empower our staff. I would not have had the confidence to do what I do now, 12 months ago".



Further insights...

Navigating the challenges of emancipation in an acute care setting requires facilitators who work with critical intent

Collaboration between the facilitator and the ward guides bottom-up change as they work with uncertainty

Practice change sustainability is built through clinical leadership and learning cultures at the front line

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