



Research Infrastructures in a Flat World

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Cern

Why Research Infrastructures and not only Projects?

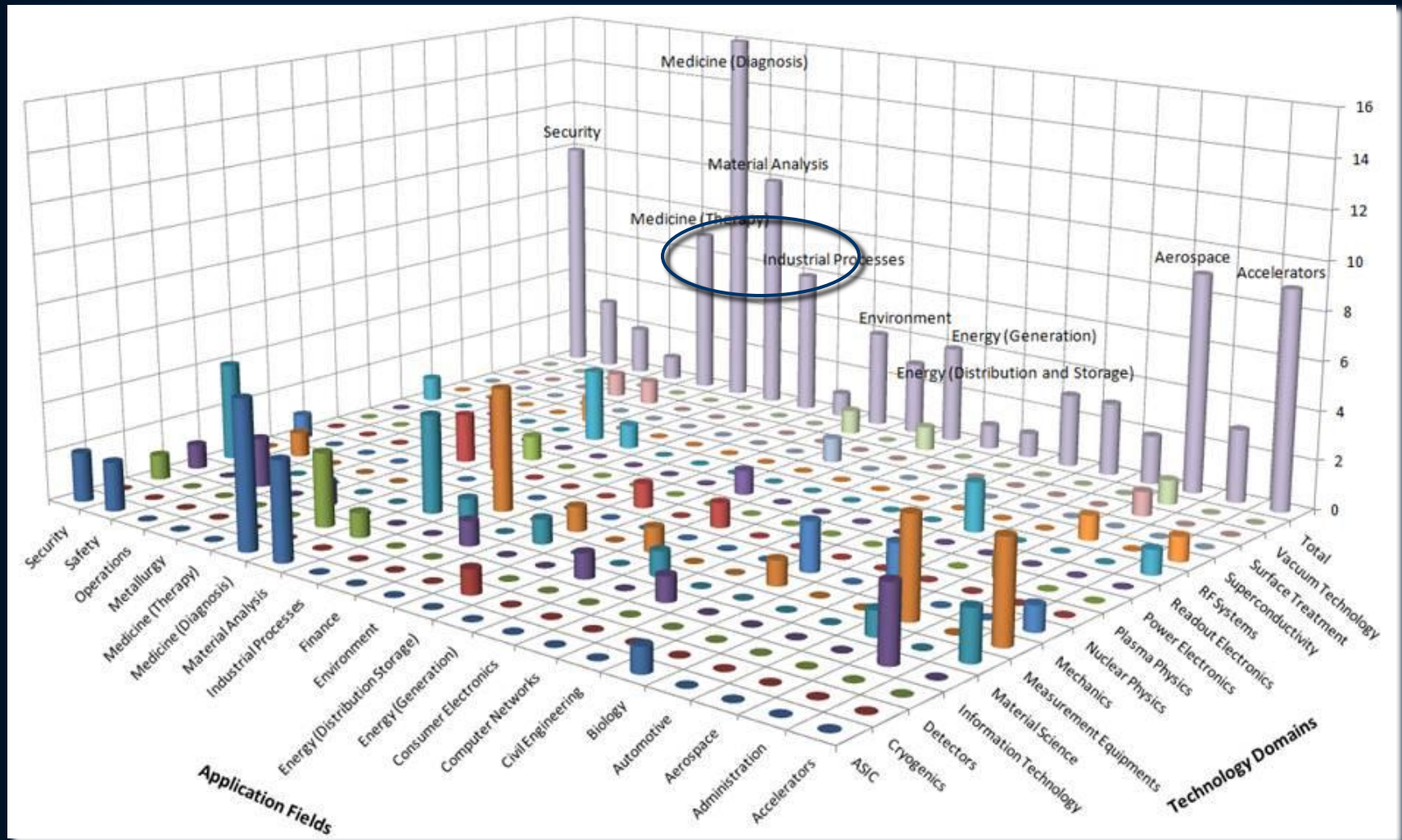
(Considerations apply to all EIROFORUM entities, CERN taken as an example)

A question of optimization:

- Research cycle time scale
- Concentration of layered high-tech infrastructures and enabling technologies, requiring not only large initial investments, but also a constant upgrade....
- ...and a stable and highly skilled staff
- Multidisciplinary advanced training (together with Universities)
- Internationalization and networking
- Efficient knowledge transfer through people mobility

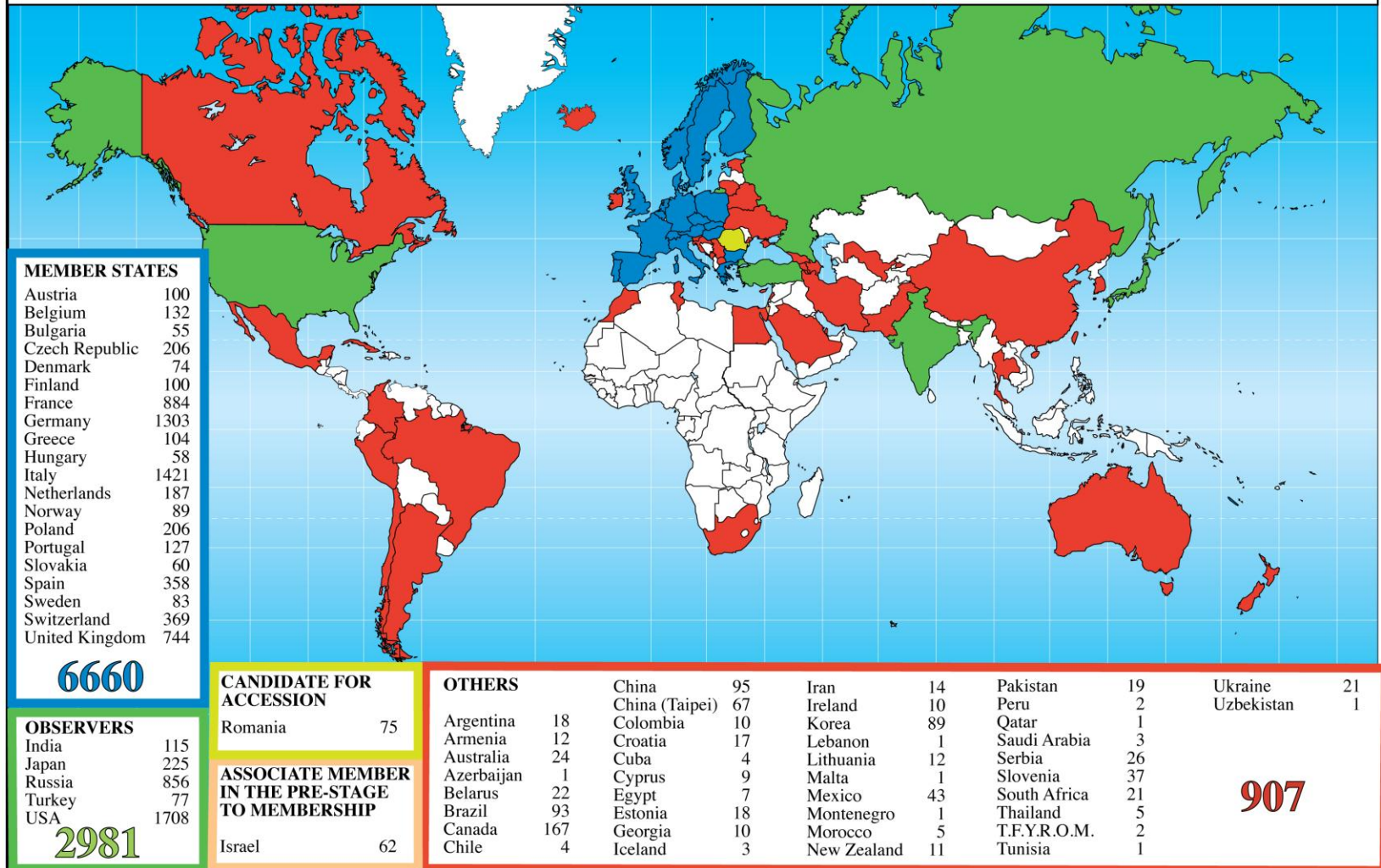
The most efficient way to promote **competition and collaboration == COOPETITION**

RI's: a Concentrate of Enabling Technologies



...allowing new cutting-edge projects and an immediate return in innovation

Distribution of All CERN Users by Nation of Institute on 9 January 2012



CERN and the Globalization Process

CERN Council deliberations (June 2010) on:

■ Geographic Enlargement

- Beyond “Europe”;
- a single entry point: Associate Membership;
- a specific Membership path within the Associate Membership

■ Scientific Enlargement

- Increase networking with national RI's and Universities
- Increase collaboration with other fields (e.g. Astroparticles)

■ Global Projects

- Consider hosting a future global accelerator project
- Coordinate broad European participation in a future global accelerator project **hosted elsewhere**
- Continue investigating global governance models

In summary

Globalization has already happened in a few fields of science, driven by scientific needs.

- Satisfactory governance and funding models are so far restricted to projects. These models are in general not adequate to establish new global research infrastructures.
- Strengthening the network of RI's in the ERA is a key factor to play a major role on the global stage
- We will need
 - Visionary global policies....
 - ...and a very pragmatic approach