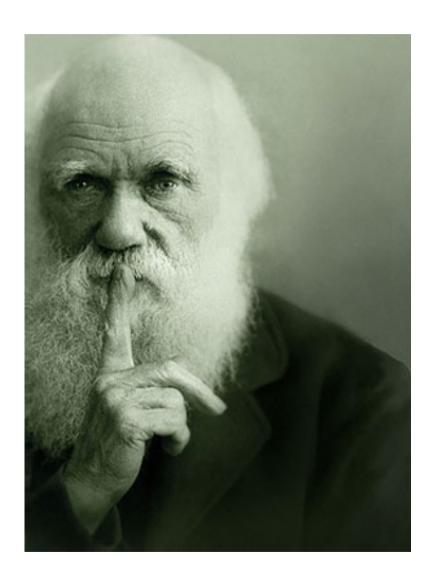


Dirk Weigel
IBM Vice President and Managing Director Lufthansa Group



## Why Change?



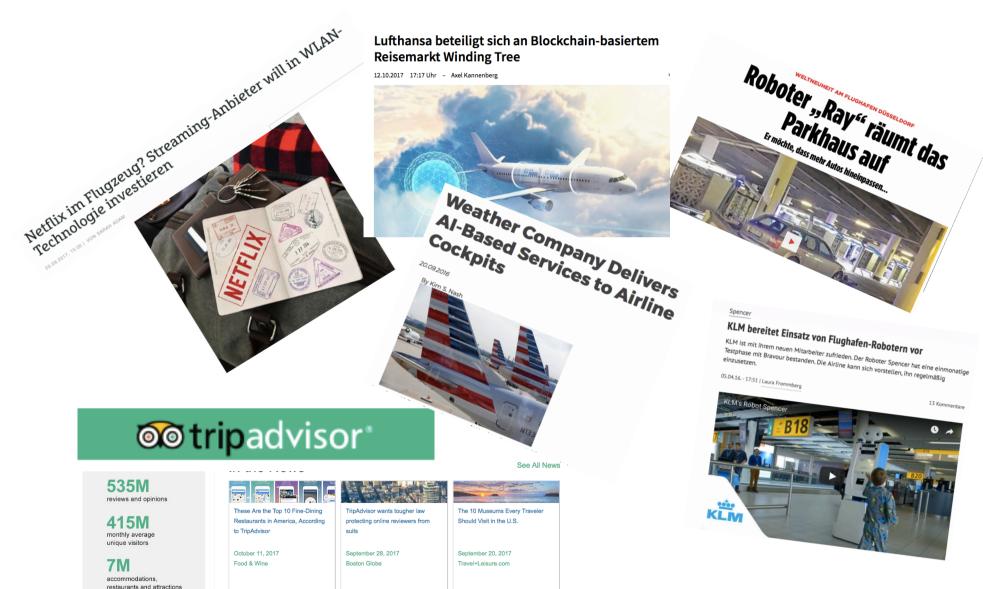
**Digital Darwinism** 

describes an era where technology and society are evolving faster than businesses can naturally adapt.

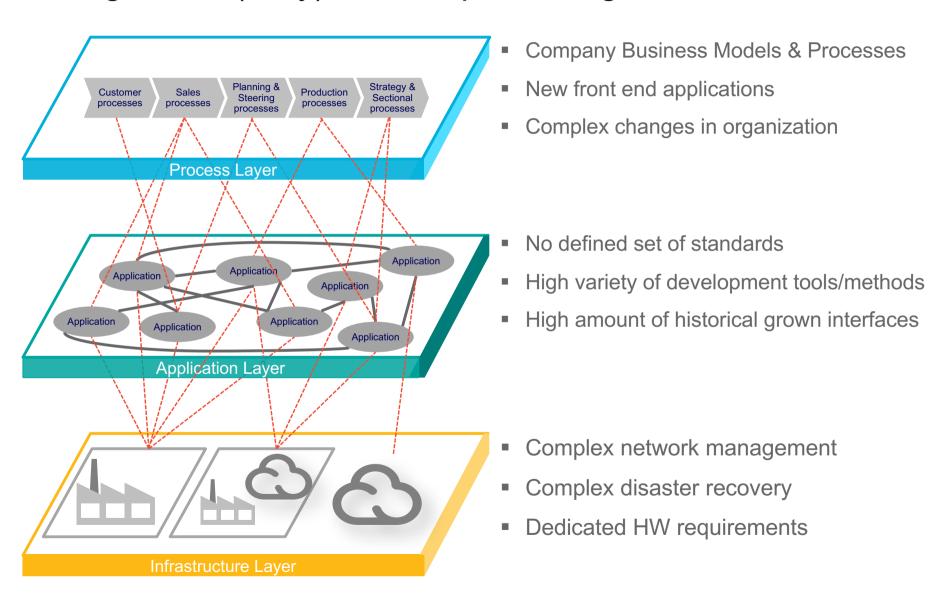
WIRED.com



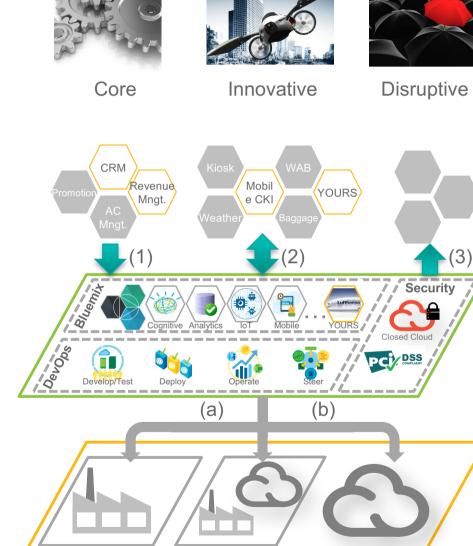
## Digitalization Forces Convergence Beyond Industry Borders



## Complex and Historically Grown Process- and IT Layers Make Change Slow (risky) and Keep Cost High



## Open Cloud Based Ecosystem to Accelerate Change



Business Models

- Applications open marketplace
  - Proprietary (1)
  - Shared (2)
  - New (3)
- Shared Platform Services (PaaS)
  - Open
  - Agile
  - Secure
- Infrastructure as a Service (laaS)
  - Scalable
  - Resilient
  - On premise (a) or global on cloud (b)

