Stream 3

The cutting edge of integration into equities

14:15 - 14:55

Ben Corris, *Portfolio Manager, Quantitative Equity Products,* **Schroders** Karlijn van Lierop, *Head of Responsible Investment and Governance,* **MN**

Moderator: Mark Nicholls, Independent Finance Journalist

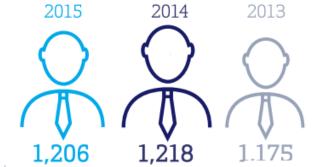




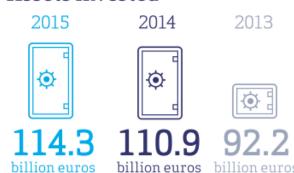
Karlijn van Lierop, Director Responsible Investment & Governance June 22th 2016



MN staff



Assets invested



Clients



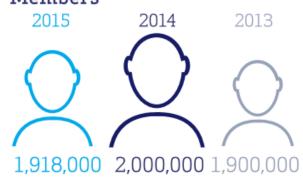








Members





Exclusion

Negative screening

Positive screening in investment decisions

Positive Impact



Exclusion

Negative screening

Positive screening

Integration in investment decisions

Positive Impact

All asset classes

Equities

EMD

Equities

Credits,
Private
Equity,
Real
estate

Framework:
e.g. Private
Equity,
Real estate,
bonds



Active Ownership

Exclusion

Negative screening

Positive screening

Integration in investment decisions

Positive Impact



Climate strategy

Exclusion

Negative screening

Positive screening

Integration in investment decisions

Positive Impact



Climate strategy

CO2 footprint

Corporate Engagement

Engagement external managers

Regulatory engagement



Schroder QEP Investment Team

Global ESG

June 2016

Ben Corris, CFA | Analyst & Portfolio Manager Tel: + 44 (0) 20 7658 2330 Email: ben.corris@schroders.com



Schroder ISF* QEP Global ESG

What is ESG?

Environmental, Social and Governance (ESG) analysis aims to capture a company's **impact** & **sustainability** through assessment of its:

- Environmental Impact
 - Climate change, water stress, toxic waste, raw material sourcing
- Social Impact
 - Labour management, product quality, health and safety, predatory behaviour
- Corporate Governance
 - > Board structure, risks to minority shareholders, capital deployment, earnings quality



Source: Schroders, MSCLIVA. *Schroder International Selection Fund will be referred to as Schroder ISF throughout the presentation

Schroder ISF QEP Global ESG

Investment process summary

Stage 1

Define Investment Universe

Stage 2

QEP ESG Integration

Stage 3

Research & Engagement

- Universe of over 5,500 ESG rated companies
- Exclude tobacco, alcohol, gaming and weapons stocks
- Rank stocks on Value and Quality, top third of either rank is investable

- Prioritise attractive businesses based on Value, Quality and ESG
- 400+ ESG data points integrated into stock selection & portfolio construction

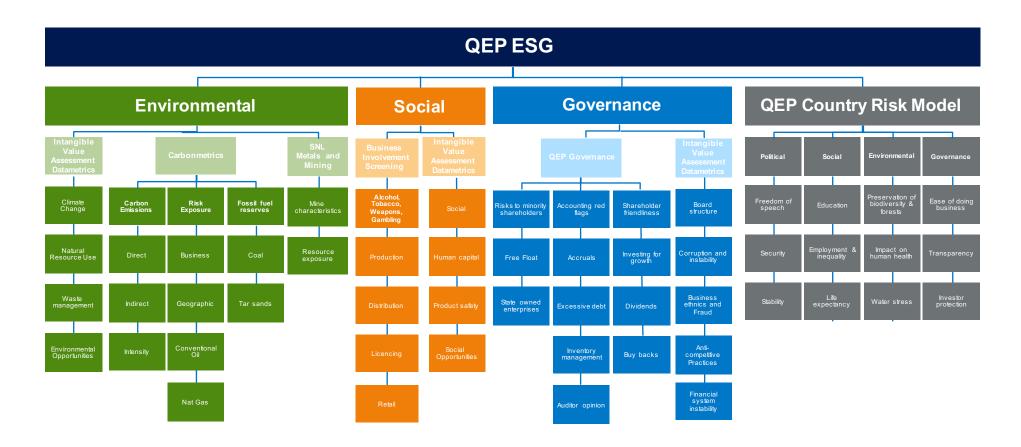
- Ongoing research into key ESG themes
- Identify candidates and topics for company engagement

Source: Schroders. The sectors mentioned above are shown for illustrative purposes only and are not a recommendation to buy or sell



Schroder ISF QEP Global ESG

Accessing more than 400 data points to understand ESG issues



Source: Schroders, MSCI, Thompson Reuters, Bloomberg, SNL, IMF, World Bank, BIS, UN, DataStream, Economist, OECD, Worldscope, The Good Country Index, Institute for Economics and Peace, Yale Center for Environmental Law & Policy, Center for International Earth Science Information Network

QEP Governance

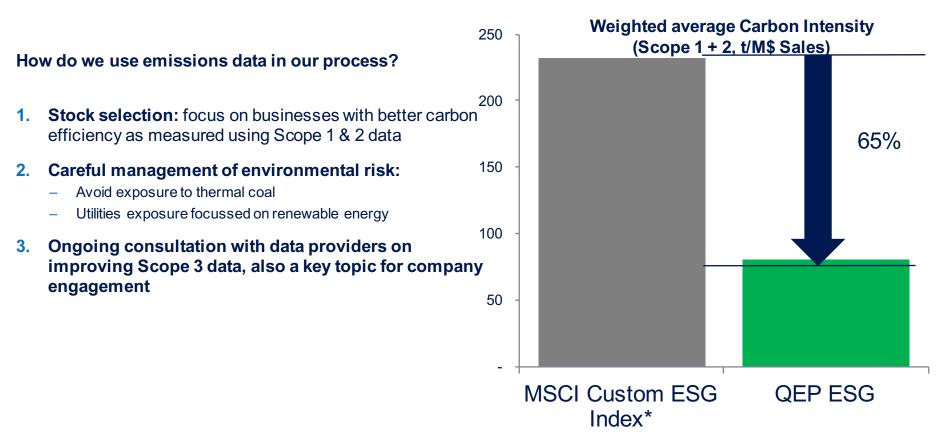
A key component of understanding business Quality

Risks to minority shareholders	Free Float	 If the company free float is low there are increased risks for minority shareholders
	State owned enterprises	SOE's are a special case of low free float stocks where the risks are heightened. Decisions about the company's future can be highly politicised
Accounting red flags	Accruals	 High accruals are a sign of poor quality earnings. When earnings are far ahead of cash flows they have a tendency to reverse. Often this is due to aggressive recognition of reviews
	Excessive debt	 Very high leverage leaves little room to manoeuvre when things go wrong. This indicates that management are showing a lack of stewardship
	Inventory management	 Inventory piling up can be an early warning sign that growth is being poorly managed Or that sales are falling short of management's expectations
	Auditor opinion	 Auditors are typically very reluctant to qualify accounts. When they do it is a powerful signal that management may be far too aggressive in their accounting
Shareholder friendliness	Investing for growth	Is capex sustainable and funded out of organic cash flows? Is the company over-investing?
	Dividends	• Dividends form a very important (and stable) component of equity returns. Is the company's policy sustainable? Is there room for growth? What has the track record been over time?
	Buy backs	 We look favourably on buy backs funded by organic cash flows and where they complement a progressive dividend policy

Source: Schroders

Ongoing research: climate change

Implementing research insights in practice – a lower carbon portfolio



Source: MSCI, CarbonMetrics, Schroders as at 30 April 2016. This is for guidance only. Scope 1: GHG emissions from sources directly controlled by the company; Scope 2: GHG emissions produced from the generation of energy produced by a third party and consumed by the company. "MSCI AC World index excluding Casinos & Gaming, Tobacco, Aerospace & Defence, Brewers and Distillers & Vintners sub industries. Forecast risk warning: Please refer to the important information slide at the end of the presentation



Schroder ISF QEP Global ESG

QEP company engagement

- QEP analysis identifies candidates and topics for engagement
- Working in partnership with Schroders' ESG team, we have engaged with over 35 companies since Q1 2015

Engagement Responses

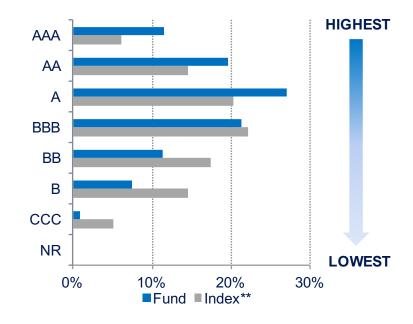
Company	Industry	Country	E	s	G	Engagement topic	Status
Suzuki Motor	Auto	JP	×			Investor communications - one of only two major car manufacturers not to respond to the CDP* Climate survey.	Achieved: Responded to the CDP Climate, Water and Forest surveys for the first time
Zimmer	Health Equipment	US		×		Supply chain audit: tracking quality & safety of raw materials. Disclosure on recalls & associated costs	Discussions ongoing with investor relations on both topics
Brocade Comm	Comms Equipment	US			×	Disclosure of key performance indicators	Received response stating publication of quantitative indicators is being considered
Centerra Gold	Gold	CA			×	Disclosure of whistleblowing statistics	Responded to company on concerns around disclosing statistics discouraging reporting
Amazon	Retail	US		×		Human capital management & disclosure	Discussions ongoing, Schroders has met with the company multiple times including on site visit to US operations which provided some comfort on HCM practices
Sibanye Gold	Gold	ZA	×	×		Labour challenges, management of water stress	Discussions ongoing with investor relations on both topics
United Health	НМО	US		×		Management of quality standards & customer satisfaction	Discussions ongoing with investor relations on both topics

Schroder ISF QEP Global ESG

Our approach

- 1. Active process, investing in attractive Value or Quality stocks
 Based on a proven investment process*
- 2. Global universe of 5,500 ESG-rated companies
 Prioritising highly rated companies
- 3. Active in all areas of ESG Integration, Ongoing Research & Engagement

Fund positioning by MSCI ESG rating vs. Index



Source: Schroders, MSCI IVA. Schroder ISF QEP Global ESG as at 30 April 2016 - fund inception 24 September 2015. *Schroder QEP Global Blend composite track record: +1.7% p.a. vs MSCI AC World NDR since inception (30 September 2008 to 31 March 2016). **MSCI AC World index excluding Casinos & Gaming, Tobacco, Aerospace & Defence, Brewers and Distillers & Vintners sub industries. MSCI ESG Ratings: AAA (best) to CCC (worst); NR - Not Rated.



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Stream 3

Managing carbon risks: innovative methods and indices

15:00 - 15:40

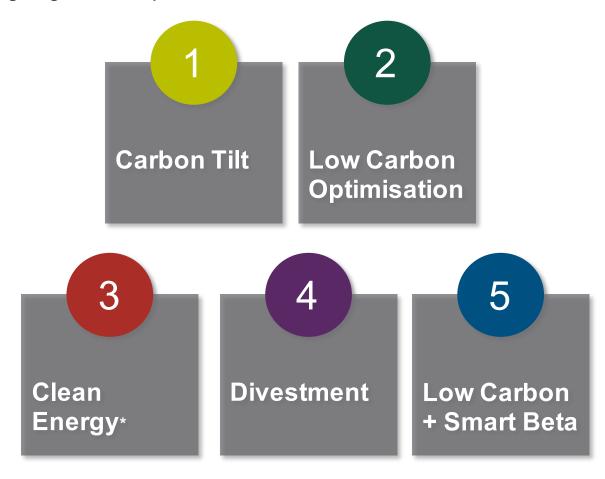
David Lunsford, *Head of Development*, **Carbon Delta**Mamadou-Abou Sarr, *Global Head of ESG*, **Northern Trust Asset Management**

Moderator: Sophie Robinson-Tillett, Deputy Editor, Responsible Investor



TRANSITIONING TO A LOW CARBON ECONOMY

There are a number of strategies which investors could opt for to reduce their carbon footprint, resulting in varying degrees of impact



^{*}This includes direct investment in clean energy assets, clean energy equities, green bonds

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Afternoon Networking Break

15:40 - 16:20

Sponsored by Impax Asset Management





Stream 3

ESG in smart beta. Building a sustainable approach to low volatility equity investment strategies such as Minimum Variance: a virtuous combination?

16:20 - 17:00

Alice Martinou, Senior Advisor in SRI and Impact Investing, BNP Paribas Wealth Management
Bruno Monnier, Portfolio Manager and Quantitative Analyst, Ossiam

Moderator: Hugh Wheelan, Managing Editor, Responsible Investor



Stream 3

Sustainable infrastructure: building the cities and transport of the future

17:05 - 17:45

Michael Mainelli, Chairman, Z/Yen

Emke Bus, Managing Director, ESG and Infrastructure, GRESB

Moderator: Maia Kutner, Head of Cities, CDP



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Cocktail Reception and Networking

17:45 - 19:30

Sponsored by RobecoSAM





Stream 3

Corporate bonds: are ESG issues putting bond ratings at risk?

9:00 - 9:40

Pascal Coret, Head of Fixed Income, Caisse des Dépôts

Felipe Gordillo, Senior SRI/ESG Analyst, BNP Paribas Investment Partners

Tomi Nummela, Associate Director, Investment Practices, Principle for Responsible Investment

Moderator: Daniel Brooksbank, Editor, Responsible Investor



Stream 3

Social impact bonds: after the initial hurdles, the big society roll-out?

9:45 - 10:25

Martin Rich, Director, Social Finance

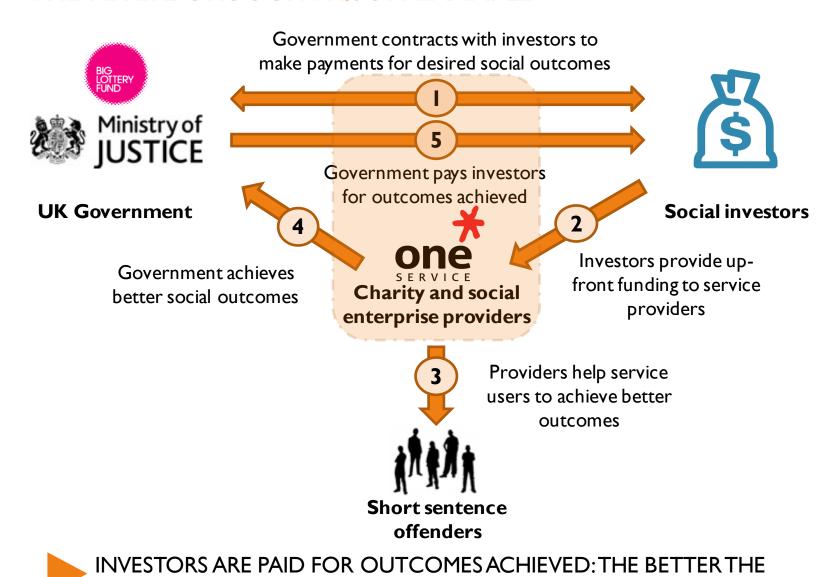
Owen Thorne, Investment Officer, Merseyside Pension Fund

Moderator: Vibeka Mair, Senior Reporter, Responsible Investor



WHAT IS A SOCIAL IMPACT BOND? THE PETERBOROUGH PRISON EXAMPLE

OUTCOMES, THE GREATER THE RETURN



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Networking Break

10:25 - 11:05

Stream 3

Green bonds: have they gone international: the huge growth potential of China and India

11:05 - 11:45

Anne-Charlotte Hormgard, Senior Manager, Asset Management, AP3

Sean Kidney, CEO and Co-founder, Climate Bonds Initiative

Moderator: Jessica Robinson, Head of Asia (ex-Japan), Principles for Responsible Investment



Stream 3

Investing into Africa: how European and African investors are allocating assets responsibly

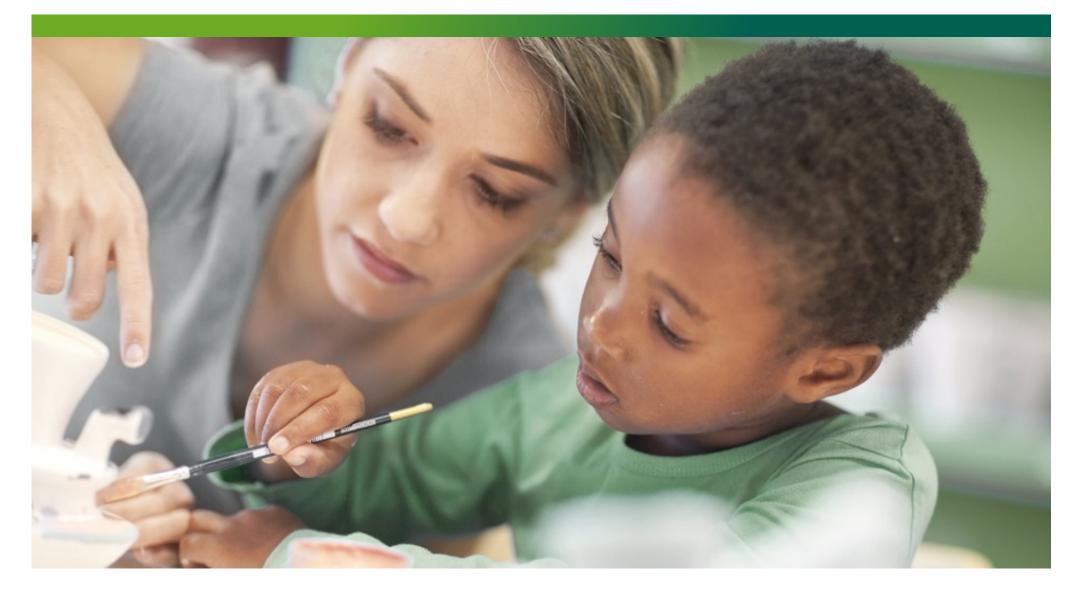
11:50 - 12:30

Jon Duncan, Head of Responsible Investments, Old Mutual

Gunter Fischer, Senior Investment Officer, Global Energy Efficiency and Renewable Energy Fund, EIB

Moderator: Howard Pearce, Executive Director, HowESG





AFRICA – Investing in the Future

RI Europe 2016



AFRICA'S LARGEST PRIVATE SECTOR INVESTMENT MANAGER



LISTED AFRICA

PRIVATE EQUITY

INFRASTRUCTURE

- Economic infrastructure
- Social infrastructure
 - affordable housing
 - low-income schools

AGRICULTURAL INVESTMENTS

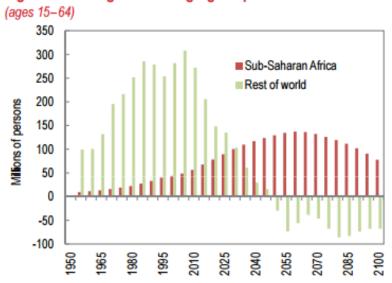
DEVELOPMENT EQUITY

PROPERTY

GROWTH FUNDAMENTALS REMAIN

FAVOURABLE DEMOGRAPHICS

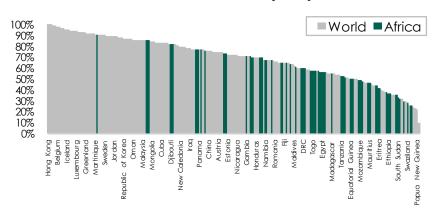
Figure 2.1. Change in Working Age Population

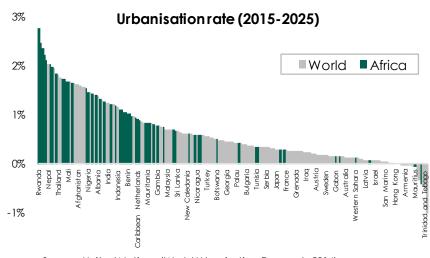


Sources: United Nations, World Population Prospects, 2012; and IMF staff calculations.

BOOSTED BY URBANISATION

Urbanisation level (2015)

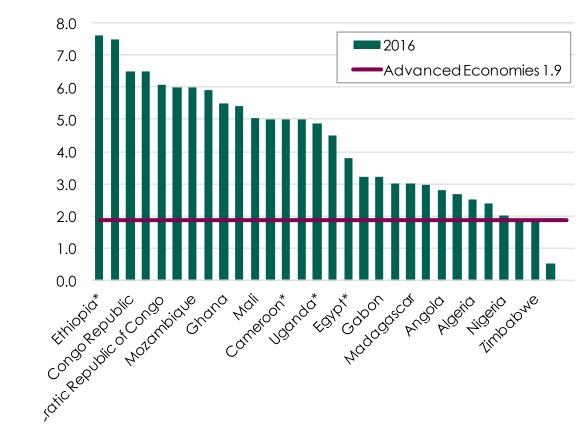




Source: United Nations (World Urbanization Prospects 2014)

GROWTH AHEAD OF DEVELOPED MARKETS







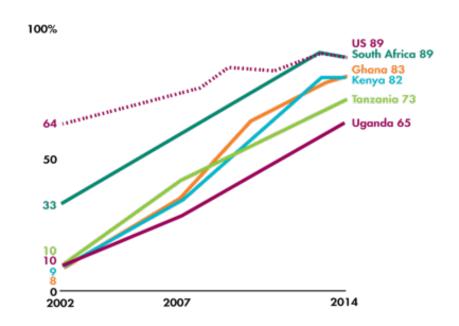
Source: Global insights, *Fiscal year basis

BUT NOT FORGETTING

- Improving governance
- Balance Sheet management
- Infrastructure upgrades
- Agriculture is a big deal
- Technology leapfrog
- Financial inclusion
- Globalization

CELL PHONE OWNERSHIP SURGES IN AFRICA

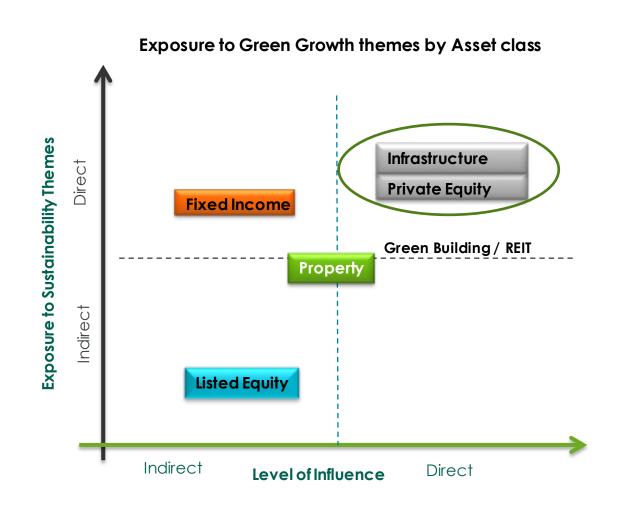
Adults who own a cell phone



AFRICA - INVESTING IN GREEN GROWTH

Green Growth Themes

- **■** Education
- Healthcare
- Agriculture
- Public transport
- Infrastructure
- Water
- Low carbon energy
- Affordable housing
- Low carbon mobility
- Food
- Waste



AGRICULTURE - CURRENT INVESTMENT PORTFOLIO



INVESTMENT MODEL

Operator leases Old **Fund** farm Mutual **Purchase** Improve and Exit/evergreen appoints Pays coupon investment Agri Fund operator to fund expand farm farm

Major international investors in agriculture are: APG, TIAA-CREF, AP2, PGGM, Calpers, Caissede dépôtet placement du Québec, British Columbia Investment Management Corporation, PIC, Old Mutual

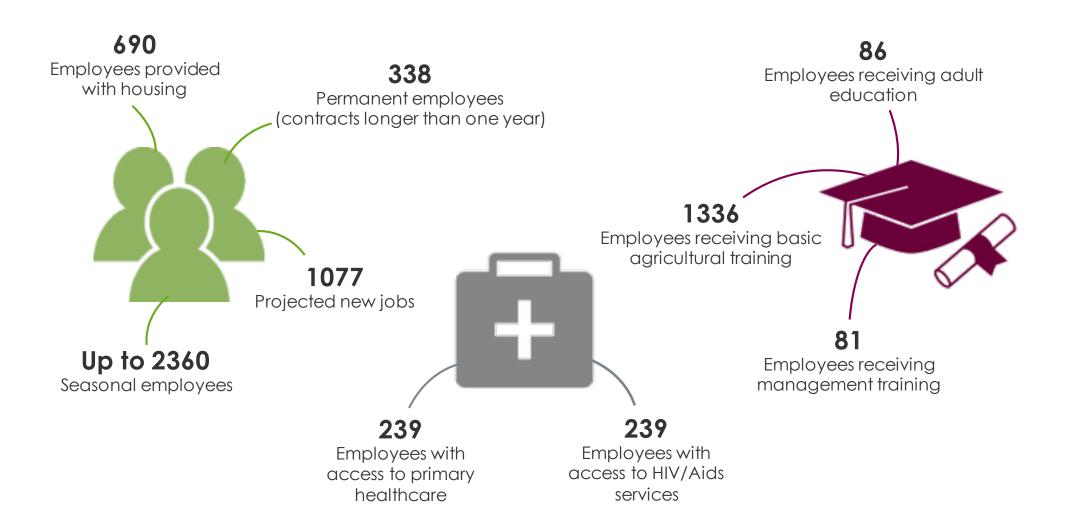
Hochland Farm Investment Story

- The farm was under liquidation when the Fund acquired it in Oct 2011 for R41m
- Highly strategic positioning as earliest supplier of stone fruit to local SA market, effectively competing against imports
- The rationale for investment was the large potential to develop the farm; 142 ha (could be increased to roughly 200 ha of orchards)
- The farm is situated in Piketberg, Western Cape and is 1 035 ha
- The primary crops are Apples, Pears, Nectarines and Peaches.
- Citrus and Apple Expansion of 43ha and 19 ha respectively
- Farm linked to Greenery in the Netherlands
- Current market value of farm is R85m
- IRR to July 2015 is 16.1%





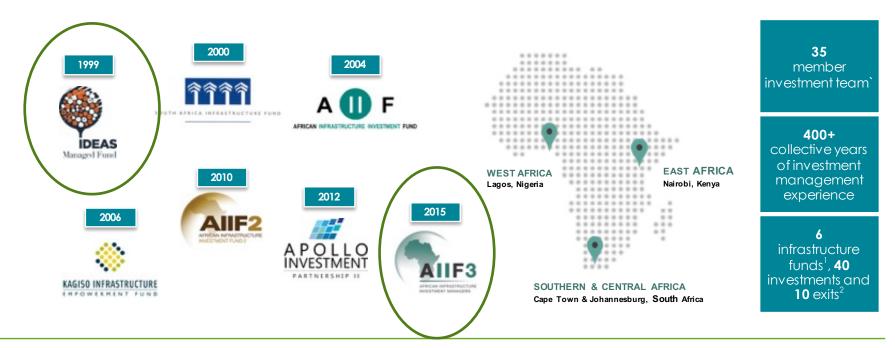
INVESTMENTS CREATING POSITIVE IMPACTS - 2015







AIIM THE MOST EXPERIENCED PRIVATE EQUITY INVESTOR IN INFRASTRUCTURE IN AFRICA



EXPERIENCE EXPERTISE RELATIONSHIPS

- 16 years of unmatched infrastructure investment experience across the African continent
- Provide structuring solutions that generate robust infrastructure investment opportunities
- AllM credibly engages with governments regarding best practices, reforms and regulation

- Senior investment professionals with financial and engineering backgrounds
- Deep understanding of the country specific business environments
- Origination focused on proprietary sourcing and access

- AllM leads investments in groundbreaking projects
 with great deal structuring acumen
- Disciplined and focused investment process, that mitigates risks and enhances returns
- Demonstrated ability to do deals makes AIIM the preferred partner

- 1. Includes the IDEAS Managed Fund, managed under license by OMAI.
- 2. Total count of AIIM's distinct infrastructure businesses (exited and currently managed) located in sub-Saharan Africa (as at 31 December 2015) held through the AIIM and IDEAS funds.

Old Mutual
Alternative Investments

INFRASTRUCTURE | PRIVATE EQUITY | IMPACT FUNDS

IDEAS FUND PORTFOLIO

The Largest Equity Investor In The South African Renewable Energy Sector Complimenting Its Mature Portfolio Of Core Infrastructure Assets Across The SADC Region

CURRENT ASSETS

- Bakwena Platinum Corridor Concessionaire 916 interest in a 385km Toll Road. South Africa
- N3 Toll Concessions

19% interest in a 415km Toll Road. South Africa

Trans African Concessions

5% interest in 570km Toll Road, South Africa

New Limpopo Projects Investments

12% interest in railway concessions, Zimbabwe and Zambia

G10 Investments (ACSA)

39% interest in airport network (ACSA), South Africa

Matola Gas Company

24% interest in gas pipeline concession between South Africa and Mozambique

Bloemfontein Correctional Contracts

20% interest in Mangaung Maximum Security Prison, South Africa

- Imvelo Concession Company
- 30% interest in a green government office complex (DEA), South Africa
- Rainprop
 - 87% interest in government office complex (DTI), South Africa
- Sethekgo Private Party

100% interest in government office complex (DoBE), South Africa

- Renewables Cookhouse Wind Farm 1
 - 15% interest in 139MW wind farm, South Africa
- Jeffreys Bay Wind Farm
- 21% interest in 138MW wind farm, South Africa
- Umoya Energy 13% interest in 67MW wind farm. South Africa
- Metrowind 34% interest in 27MW wind farm, South Africa
- Nounced
 Name and America
- 25% interest in 81MW wind farm, South Africa
- Loeriesfontein 2 25% interest in 140MW wind farm, South Africa
- Khobab
 25% interest in 140MW wind farm, South Africa

- Lesedi
 - 68% interest in 29MW solar PV facility, South Africa
 - 68% interest in 29MW solar PV facility, South Africa
 - Renewable Energy Investments SA
- 29% interest in 75MW solar PV facility, South Africa
- 10% interest in a 73MW solar PV facility, South Africa
- Linde 10% interest in a 35MW solar PV facility, South Africa

Herber

A

- 49% interest in a 20MW solar PV facility, South Africa
- 49% interest in a 10MW solar PV facility, South Africa
- 49% interest in a 11MW solar PV facility, South Africa
- 49% interest in a 10MW solar PV facility, South Africa
- Kakamas 35% interest in a 12MW hydroelectric project, South Africa

EXITED ASSETS

(ad) Ucingo Trust

4% interest in telecommunications investment, South Africa

all) Nec

•

36% interest in a fixed-line telecommunications company, South Africa

Kelvin Holdings

20% interest in 600MW coal-fired power station, South Africa

Mew Limpopo Bridge

1236 interest in a toll bridge across the Limpopo river, Zimbabwe

Gigawatt

15% interest in 118MW thermal power station, Mozambique

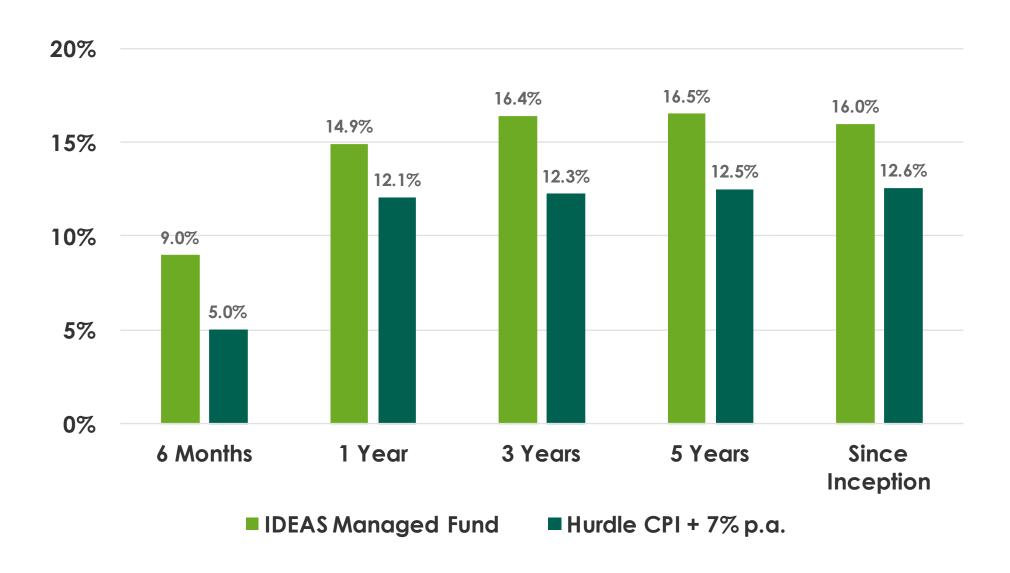
Mainstream

A development of large-scale renewable energy plants throughout South Africa

Note: Portfolio reflective of holdings as at 31 December 2015



IDEAS MANAGED FUND PERFORMANCE TO 31-12-2015



OPPORTUNITY

Investment opportunities are driven by unprecedented demand for energy- and transport-related infrastructure in Sub-Saharan Africa

West Africa

Equity investment in excess of USD6 billion is projected over the next 5 years:

Power

- Nigeria must increase generation capacity by 10 GW by 2020
- Opportunities driven by greenfield IPP's and privatised brownfield facilities
- Renewable energy is spreading across the region, notably hydropower and solar energy

Energy

- Gas pipelines and processing infrastructure driven by Nigerian gas field development
- IPP fuel requirements driving energy offtake



East Africa

Equity investment in excess of USD2 billion is projected over the next 5 years:

Power

 8GW of generation capacity required in the next 5 years driven by renewables, notably hydro power, geothermal and wind power

Transport

 Road concession programmes expected to be rolled out in Uganda and Kenya

Energy

Upstream finds in Tanzania,
 Kenya and Uganda are expected to drive midstream infrastructure

Southern Africa

Equity investment in excess of USD4 billion is projected over the next 5 years:

Power

- Baseload power requirements of approximately 20GW over the next 5 years driven by ongoing power shortages
- Development of IPP's in South Africa, Mozambique, Botswana and Namibia

Energy

- Upstream gas finds in Mozambique are expected to drive midstream infrastructure in the region
- The anticipated South African gas-to-power masterplan expected to include development of midstream infrastructure

Transport

A number of port and logistics projects are being progressed in support of the development of Mozambique coal fields



CLOSED END FUND TRACK RECORD

AllM has built a successful track record of investing throughout Sub-Saharan Africa making it the preferred partner for private equity infrastructure investments

CURRENT ASSETS

- Cenpower Generation Company 30% interest in 350MW multi-fuel fired power station, Ghana
- IHS Holdings Limited 3% interest in a passive telecommunication infrastructure provider for mobile network operators in Nigeria, Cameroon, Cote d'Ivoire, Zambia and Rwanda.
- Kinangop Wind Park 81% interest in 60.8MW Wind Park, Kenya
- Renewables Cookhouse Wind Farm 1
 78% interest in a 139MW Wind Farm, South Africa
- Umoya Energy
 77% interest in 67MW Wind Farm, South Africa
- Renewable Energy Investments South Africa 34% interest in 75MW Solar PV Facility, South Africa
- Trans African Concessions
 80% interest in 570km Toll Road, South Africa
- Bakwena Platinum Corridor
 Concessionaire
 83% interest in 385km Toll Road, South Africa
- N3 Toll Concessions 49% interest in 415km Toll Road, South Africa
- Azura Edo-State IPP 30% interest in 450MW OCGT power plant development, Nigeria
- Kipeto Wind Power Project
 58% interest in 100MW wind park development, Kenya
- AllM Hydroneo
 50% interest in a pan-African hydro power development platform



EXITED ASSETS

- Lekki Concession Company
 42% interest in 50km toll road, Nigeria
- Kelvin Holdings
 48% interest in 600MW coal-fired power station, South Africa
- Neotel
 4% interest in a fixed-line telecommunications company,
 South Africa
- Ucingo Trust
 8% interest in a telecommunications investment. South Africa
- ICO Global Communications Holdings
 <1% interest in a mobile communications provider
- Kilimanjaro Airport Development Company
 30% interest in an international airport development, Tanzania
- Trans Africa Railway Corporation
 48% interest in a rail transportation development, Tanzania
- African Portland Industrial Holdings
 34% interest in port and logistics terminals in Mozambique
 and Namibia
 - Comazar 31% interest in a commercial rail network in Tanzania, Congo, Cameroon, Cote d'Ivoire and Madagascar

Note: Portfolio reflective of holdings as at 31 December 2015



REGULATORY INFORMATION

Old Mutual Investment Group (Pty) Limited

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EIB AND GEEREF

Investing in Africa
JUNE 2016







EIB - A BIG PLAYER IN CLIMATE FINANCE

Multilateral institution with 28 EU Member States as shareholders. Largest multilateral lender and borrower in the world. Around 400 projects annually in more than 160 countries financed. EUR 77.5bn of lending provided in 2015. Around 10% of financing is for projects outside the EU. PRIORITY AREAS Climate Action, Environment, Infrastructure, Innovation, SMEs. In 2015, EIB delivered EUR 20.7bn to specific climate action projects. 25% financing target towards climate action in EU, 35% outside EU. Remained the largest MDB in terms of support to climate action. EUR 2.2bn were channeled outside the EU.







GEEREF - AN INNOVATIVE INSTRUMENT

KEY INFORMATION

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- Renewable energy (small hydro, solar, wind, biomass and geothermal)
- Energy efficiency (waste heat, energy management, cogeneration, storage, smart grids)

GEOGRAPHIC FOCUS

· Developing countries especially in Africa

STAGE

• Mainly greenfield + early stage development (not operating assets)

TARGET FUND SIZE

• EUR 50m to EUR250m

GEEREF COMMITMENT

EUR 10m to EUR20m

PROJECT EQUITY

· Small and medium size projects - focus on projects with total equity requirement up to EUR 10m

LEGAL STRUCTURE

· Luxembourg domiciled SICAV-SIF - a Fund of Funds with EUR 112m of public and EUR 110m of private capital

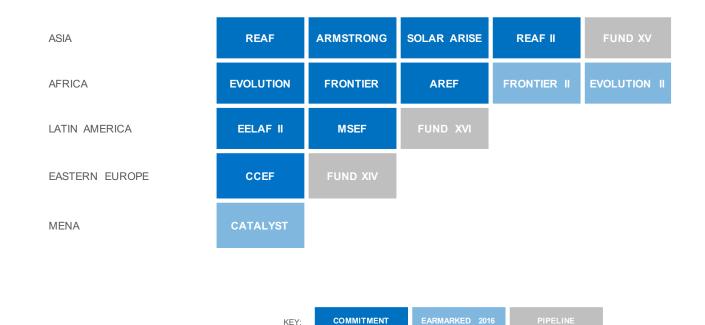






GEEREF - AFRICAIS A MAJOR FOCUS

FUNDS PORTFOLIO CONSTRUCTION









GEEREF - AN EXAMPLE PROJECT

RUSTMO, SOLAR FARM IN SOUTH AFRICA (EVOLUTION I)



PROJECT

FUND /ALUE ADD

- Project description: Evolution One was involved in the development, construction and operation of this 7MW grid-connected solar PV plantin Rustenburg (northwest province of South Africa) with local developer Momentous Energy.
- Fund's equity investment into project: ZAR 40.3m
- Evolution One provided consulting and technical support to adopt the environmental and social standards required by the investors in Evolution One (by GEEREF and other investors).
- Evolution One provided technical, contractual and financial support to Momentous Energy, to be able to compete as a small independent power provider (IPP) under the South Africa's power procurement programme.
- The project comprises 41% black economic empowerment ownership (well above the South African law requirement of at least 3.75% ownership), of which 17% is owned by local disadvantaged communities. Revenues of more than ZAR 114m will be channelled directly to these communities.
- To date, the project has used these funds i) to provide tuition support for electrical engineering students at a local technical college, ii) to purchase school uniforms and revamped facilities at a local primary school and iii) to distribute food parcels and blankets to 380 families.







GEEREF - DELIVERING IMPACT

EXISTING PORTFOLIO – FINANCIAL YEAR 2014 AND LIFETIME IMPACT

PROJECTS CURRENTLY FUNDED WILL REACH 1,255 MW CAPACITY ON COMPLETION

95 MILLION TONNES

OF EMISSIONS OVER THEIR

LIFETIME

472

MW INSTALLED

1.0M

MWH output

PROJECTS CURRENTLY FUNDED WILL DELIVER 137 MILLION MWH LIFETIME OUTPUT

GHG TONNES
REDUCED
PROJECTS CURRENTLY
FUNDED WILL AVOID

1.1M

GEEREF MULTIPLIER

36x

GEEREF FUNDS FULLY INVESTED WILL DELIVER 50X MULTIPLIER OVER THEIR LIFETIME









SYMBIOR SOLAR, THAILAND (ARMSTRONG)







responsible-investor.com RI Europe 2016 22-23 June, London ESG and sustainable finance

Networking Lunch

12:30 -13:30

