#### **Enhancing Practice** 2022 Conference

20:20 Vision – Transforming Our Future Through Person-Centred Practices

**Kylie Richardson Organisational Development Consultant** South Eastern Sydney Local health District

**Contact details** e-mail: kylie.richardson2@health.nsw.gov.au



# Using transformational and compassionate leadership to co-create a safe & effective learning space for Dietitians

## Starting my leadership journey

My participation in the SESLHD Effective Leadership Program (ELP) enabled me to discover & realise my leadership style, to lead in a compassionate & inclusive way The SESLHD Heart of Caring Framework underpins module 2 of the Program providing key leadership constructs towards leading person centred compassionate care within effective workplace cultures My leadership journey provided an exciting opportunity to take on a new role as 'facilitator of the Continuing Professional Development (CPD) Program' for the Dietitian team. A chance to practice & further strengthen my facilitation & leadership skills





## Final reflection of my leadership journey

It takes time to nurture, facilitate & lead the co-creation of a new, safe learning space, & positively influence the learning culture & manager & team engagement.

## Take Home Messages

Message 1: Compassionate leadership & facilitation skills enable group engagement & the co-creation of shared Purpose & Ways of Being, this is critical in creating a safe, learning



## We believe the purpose of our CPD is to learn & grow together, in an open & supportive environment, to provide the best care possible

#### Approach

My transformational facilitation & leadership skills enabled the engagement of the Dietitian team & the creation of a supportive, safe & compassionate learning space An appreciative approach was used to co-create the 'Ways of Being' & the shared 'Purpose' of the **CPD** program Through an inclusive facilitative process, a reflective resource incorporating enabling and reflective questions together with a Case Study Guide and template were developed; & the content and format of the sessions codesigned to meet the needs of the group. One-on-one leadership coaching provided me with a safe space to share and reflect on my successes & challenges in this role

space.

Message 2: Through this leadership journey being authentic was a key attribute that enabled me to engage with the group, I felt safe to be vulnerable and honest. These ingredients helped to support a safe learning space

& make a positive difference to the lives of our patients

## CPD Program evaluation & feedback

Survey questions enabled me to consider & reflect on how the team resonated & engaged with the shared Purpose statement, Ways of Being & the reflective learning space...this is what I heard.....

#### What is working well?

'These sessions brought the team together' 'Great purpose statement, we all came up with this together, resonates strongly with me' 'I really valued how people presented and were prepared to be vulnerable in the learning space, sharing thoughts & feelings, what worked well & what could be better' 'Case studies and learning the way others do things' 'Mental health wellbeing, helps me to keep this at the forefront' 'Very supportive to learn/grow together'

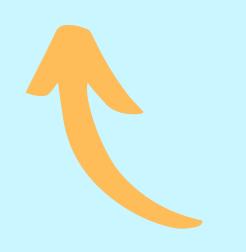
#### What could be even better?

'Managers supporting the process' 'More targeted learning & clinical content' 'I wasn't a fan of the touchy feely focus of the case studies' 'It did not feel like a safe environment when management attended' 'More focus on evidence based practice' 'Including the patient voice more in case studies'





I would like to acknowledge & thank Suzanne Murray, Nurse Manager Leadership Initiatives Facilitator, South Eastern Sydney Local Health District for her inspirational leadership coaching & support





Wednesday morning CPD is...

