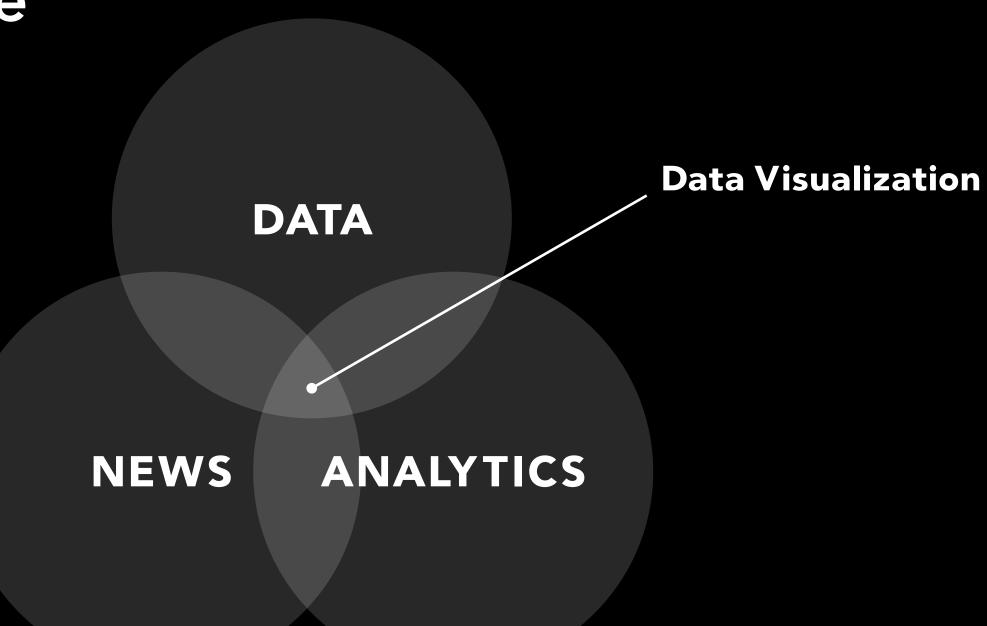
Modata, Moproblems

Christopher Cannon Bloomberg Visual Data



- 100,000 data feeds
- 24,000+ companies covered around the world
- 15,000+ employees worldwide
- 2,400 journalists
- 192 news bureaus in 72 countries
- Bloomberg Businessweek
- Bloomberg Markets
- Bloomberg TV, Radio, Web, Mobile, Terminal

Bloomberg core competencies



Key Bloomberg tenets

Data-driven journalism

Accuracy through transparency

Managing complexity

First, fastest and final

What exactly is data visualization?

Technology

Ability to slice and dice large data sets

Human

Ability to find patterns, stories, insight

DIAGRAM OF THE CAUSES OF MORTALITY

THE DARREST

APRIL 1855 TO MARCH 1856. IN THE ARMY IN THE EAST.

APRIL 1854 TO MARCH 1855.

DECEMBER

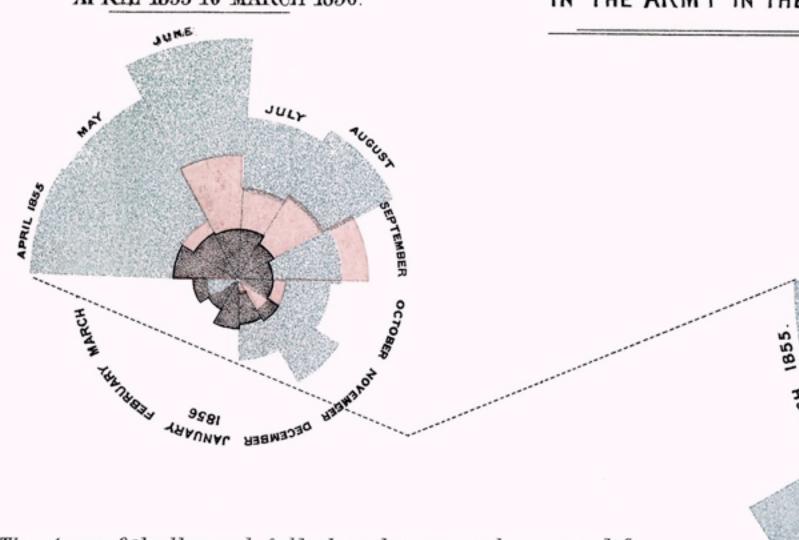
CRIMEA

JULY

JUNEZ

APR12

JANUARY 1855

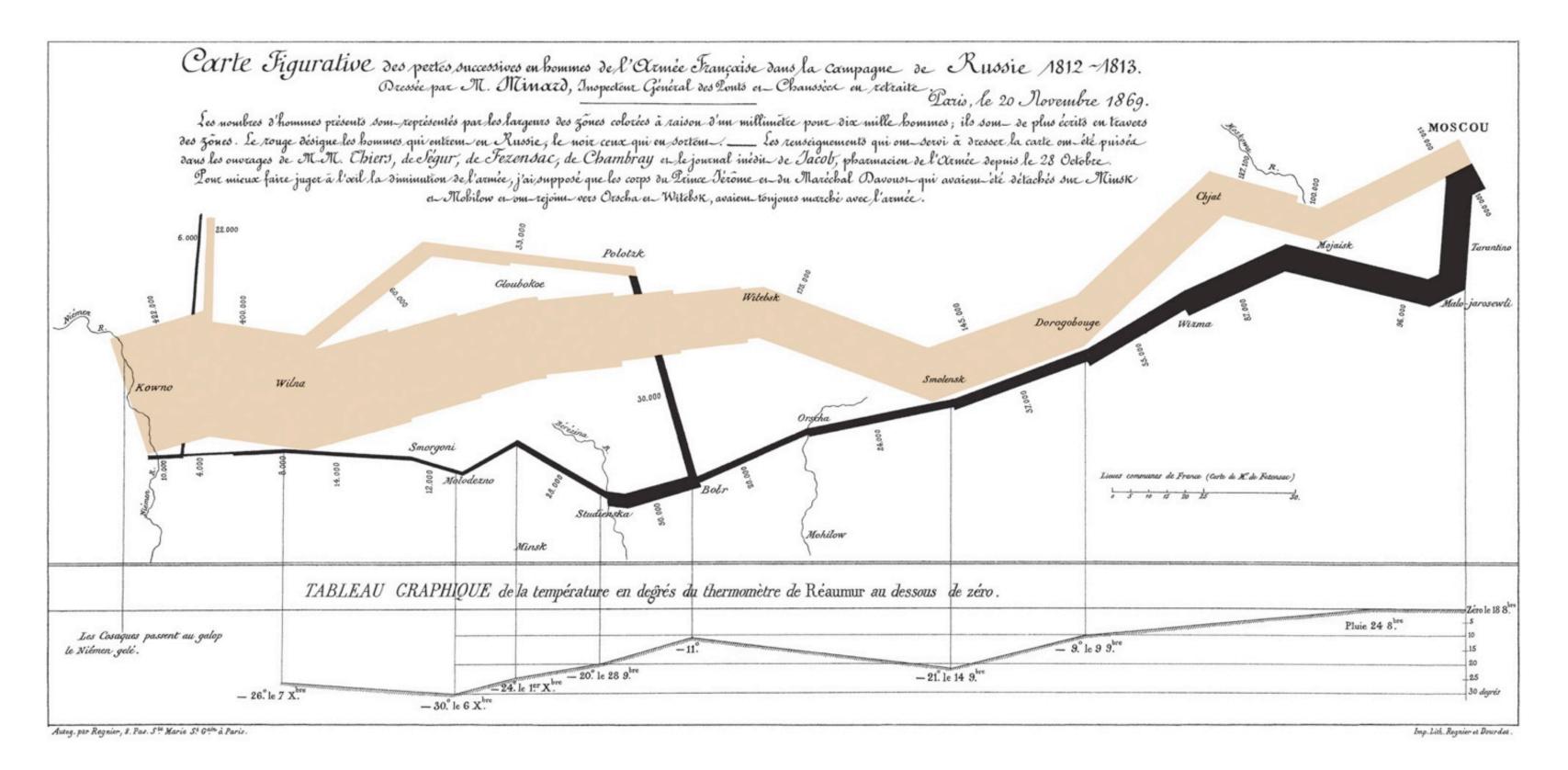


The Areas of the blue, red, & black wedges are each measured from the centre as the common vertex.

The blue wedges measured from the centre of the circle represent area for area the deaths from Preventible or Mitigable Zymotic diseases; the red wedges measured from the centre the deaths from wounds, & the black wedges measured from the centre the deaths from all other causes. The black line across the red triangle in Nov? 1854 marks the boundary of the deaths from all other causes during the month.

In October 1854, & April 1855, the black area coincides with the red; in January & February 1856, the blue coincides with the black.

The entire areas may be compared by following the blue, the red & the black lines enclosing them.



Data Visualizations

Infographics

Explore specific datasets

Less edited presentation

Objective, invites analysis

Tend to be interactive

Cover changing time period

Explain a specific story

Presented within context

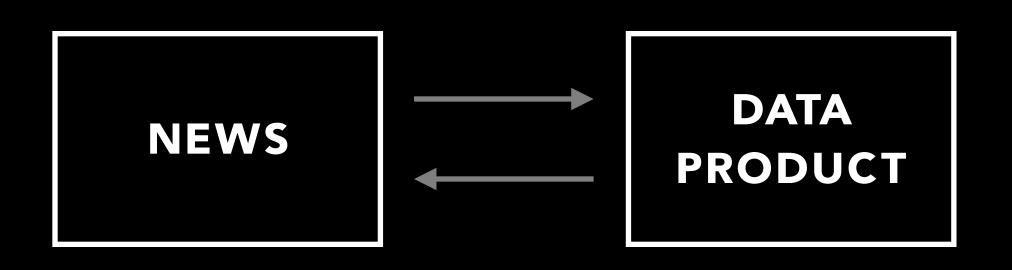
Subjective, has point of view

Tend to be static

Cover a finite time period

Just because you have data, doesn't mean you should use it.

Connecting data visualizations with editorial content



Data visualizations have historically provided two distinct purposes for two distinct audiences... to either provide explanation for the uninitiated or to guide exploration for the expert.

Explanation

Exploration

Editorial article

Smaller set of data

Fixed data snapshot

Engaging but limited

Software product

Larger set of data

Open data stream

Powerful but overwhelming

explanation

How the Story of Trayvon Martin Went Viral By Kenton Powell on April 19, 2012 🍑 🛉 in 🛚 6 Comments Data provided by Bitly, a Web service that shortens URLs for easier sharing, reveal dramatic spikes in the volume of clicked links relating to the killing of Trayvon Martin. Initially, the story mostly drew a local audience. It erupted online following the release of 911 calls by the Sanford (Fla.) Police Department. Web chatter about the case then spread nationally. April 11 Clicked "Trayvon" Links Per Day (thousands) March 23 State Attorney President Obama Angela Corev files a says "If I had a son, charge of second he would look like March 10 degree murder against Trayvon" CNN's Don Lemon March 8 George Zimmerman features the case Huffington Post, CBS News, and others take the story national Sanford Police Dept. releases 911 Feb. 26 George Zimmerman shoots and kills Travvon Martin State Interest* LESS MORE Wednesday, April 11 Friday, March 2 Thursday, March 8 Friday, March 23 *STATE INTEREST IS THE PORTION OF CLICKED LINKS THAT RELATE TO TRAYVON MARTIN COMPARED WITH OTHER STATES IN ONE DAY; GRAPHIC BY BLOOMBERG BUSINESSWEEK; DATA: BITLY Powell is a visualization designer for Bloomberg Businessweek.

exploration



The ideal data visualization solution is to offer both explanation and exploration as two ends of a data visualization continuum.

The ideal data visualization solution is to offer both explanation and exploration as two ends of a data visualization continuum.

The way we achieve this begins with the creation of Visual Data products.

VISUAL DESIGN

What I do

INTERACTION DESIGN

PRODUCT DESIGN A Bloomberg Visual Data Product is an interactive visualization of a large dataset within a specific domain such as housing, unemployment, or gas prices.

They are automatically updated annually, quarterly, monthly, weekly, or daily, depending on the data, and are designed to be an online destination for domain experts as well as engaged consumers.

Bloomberg news articles link to curated views of these data products, which in turn link back to other news articles.

Bloomberg news articles link to curated views of these data products, which in turn link back to other news articles.

Each product generates unique URLs to capture these curated views.

Visual Data products offer transparency of data by providing their sources, methodology and update schedules.

Updatable

Stays fresh and provides a reason to return

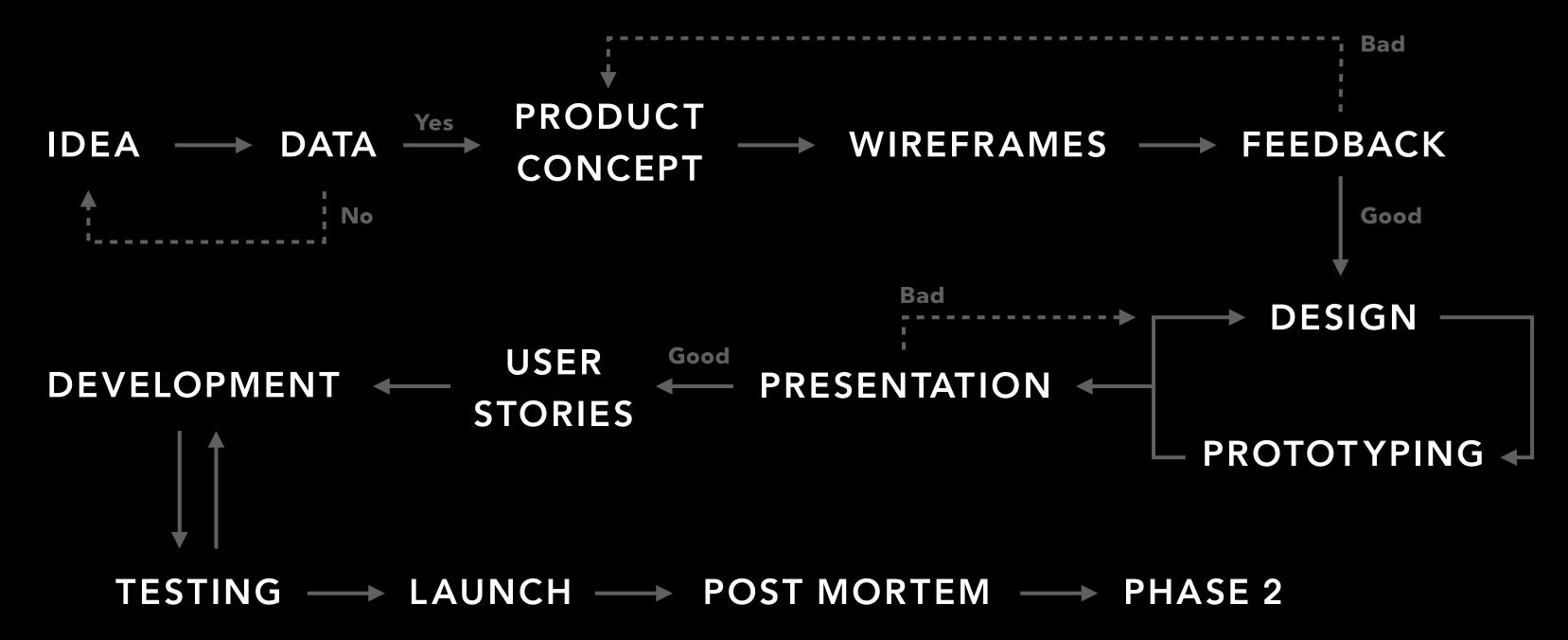
Scalable

Can accommodate additional datasets or features in the future

Editorially relevant

Supports larger, ongoing news stories

Product lifecycle



State-by-State

State-by-State is the premier data product from Visual Data, designed to be an online destination for visualizing economic and political data about the United States.

http://www.bloomberg.com/visual-data/state-by-state

Over 40 datasets

Economic Health Index

Unemployment Rate

Union Membership

Workforce by Sector

RealClearPolitics Polling

Presidential Margin of Victory

Voting History

Median Household Income

Households Receiving Food Stamps

Households Receiving Public Assistance

Uninsured Rate

Medicare Cost Per Enrollee

Homeownership Rate

Median Home Value

Total Bank Deposits (per capita)

Mortgage Delinquency

Auto Delinquency

Credit Card Debt Delinquency

Oil Production

Natural Gas Production

Renewable Energy Production

Demographics: Age

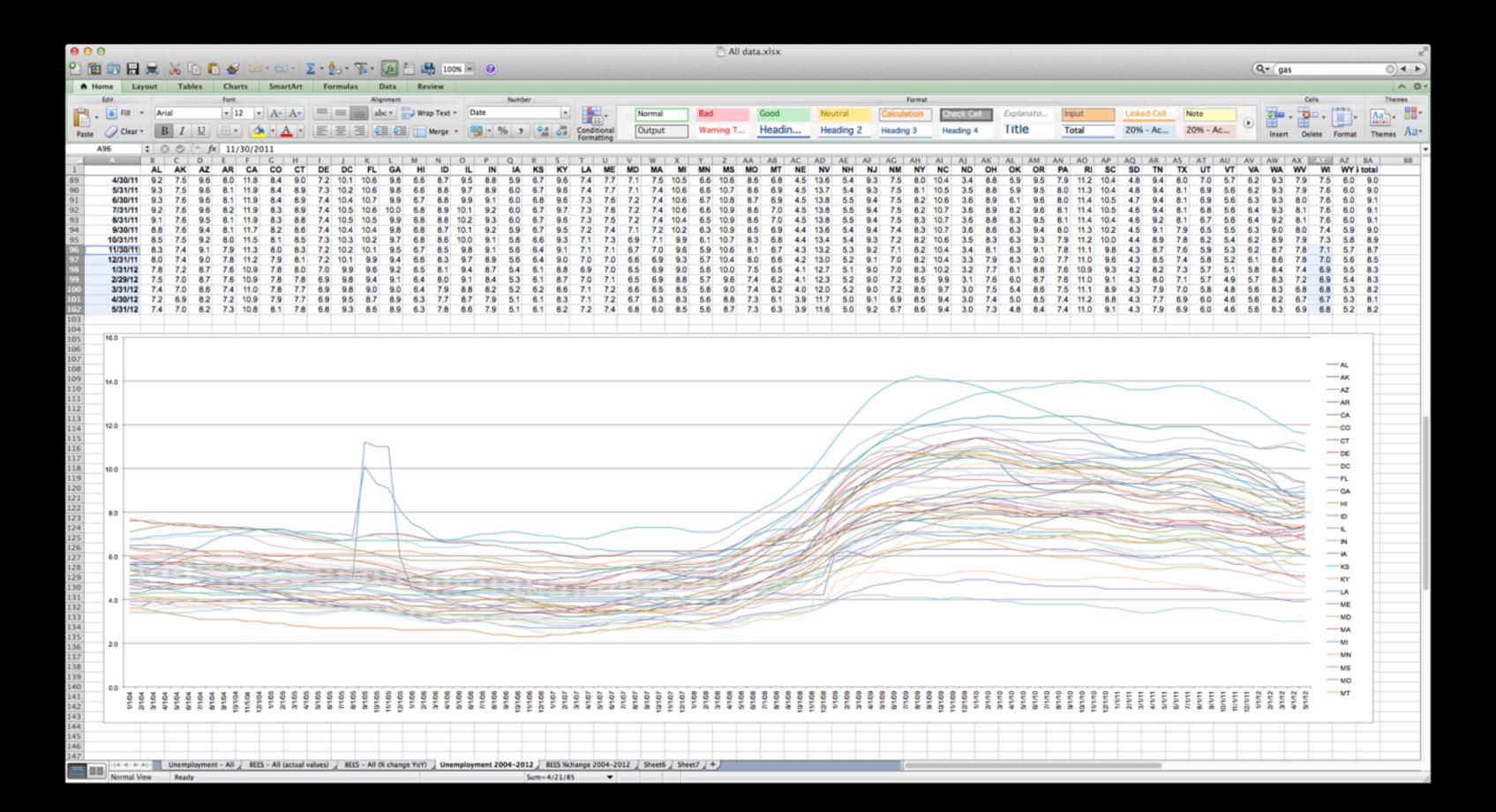
Demographics: Race

Demographics: Education Level

CHOOSE
DATASET(S)

SELECT
STATE(S)

CHANGE VIEW ADJUST TIME PERIOD





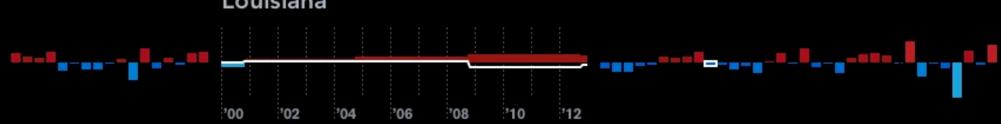
Bloomberg Visual Data

State-by-State: Bloomberg's data destination for the economic health and political status of the U.S.

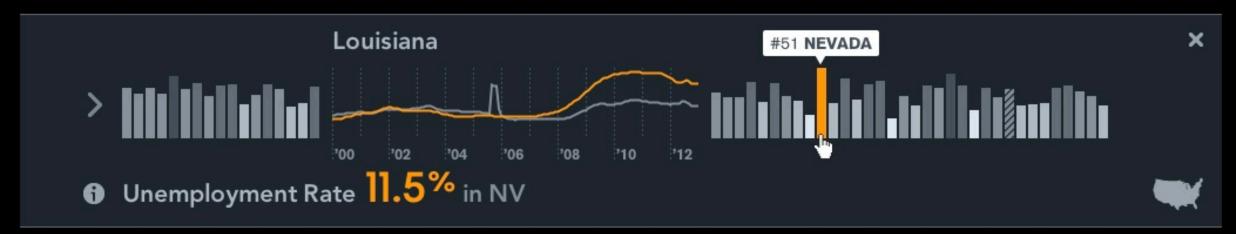


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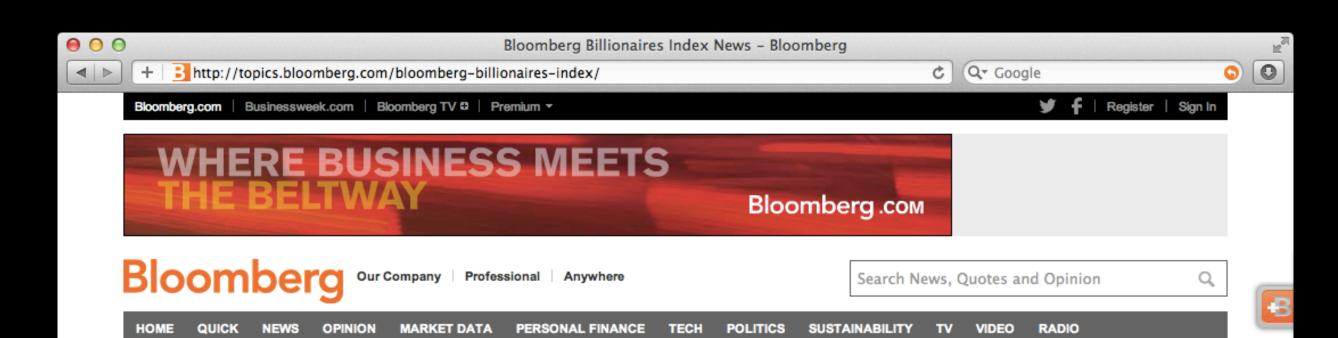
Presidential Margin of Victory 6.6% Obama in NV



Bloomberg Billionaires Index

The Billionaires Index visualizes a daily ranking of the world's richest people as reported by a team of Bloomberg journalists. It is a dynamic measure of these individuals based on changes in markets, the economy and personal assets.

http://www.bloomberg.com/billionaires



Bloomberg Billionaires Index

Today's ranking of the world's richest people									
NAME	EST. NET WORTH CTR		\$ CHG DAILY	% CHG YTD					
1. Carlos Slim Helú	\$ 75.0 billion	MEX	\$ 491.5 M	21.3					
2. William "Bill" Henry Gates III	\$ 63.7 billion	USA	- \$ 381.3 M	14.4					
3. Amancio Ortega Gaona	\$ 52.4 billion	SPN	- \$ 533.8 M	48.6					
4. Warren E. Buffett	\$ 47.3 billion	USA	\$ 2.5 M	10.7					
5. Ingvar Kamprad	\$ 42.8 billion	SWE	- \$ 280.0 M	24.3					
6. Charles De Ganahl Koch	\$ 37.8 billion	USA	- \$ 78.6 M	11.8					
7. David Hamilton Koch	\$ 37.8 billion	USA	- \$ 78.6 M	11.8					
8. Lawrence "Larry" Joseph Ellison	\$ 36.4 billion	USA	- \$ 599.1 M	10.5					
9. Christy R. Walton	\$ 30.2 billion	USA	- \$ 16.2 M	20.1					
10. Jim C. Walton	\$ 28.9 billion	USA	- \$ 51.6 M	23.2					

Bloomberg Billionaires Videos



Which Twelve Billionaires Had a Bad Day?



Meet Abby Johnson, America's Sixth Richest Woman



Johnson Billionaires Found in Fidelity Fund



Who Are the Three New Billionaires for the

Over 30 datasets

Rank **Current Estimated Net Worth** Net Worth \$ change Yesterday Net Worth \$ change YTD Net Worth % change Yesterday Net Worth % change YTD Source of Wealth **Confidence Rating** Citizenship Industry News Net Worth Analysis Portfolio stocks Methodologies

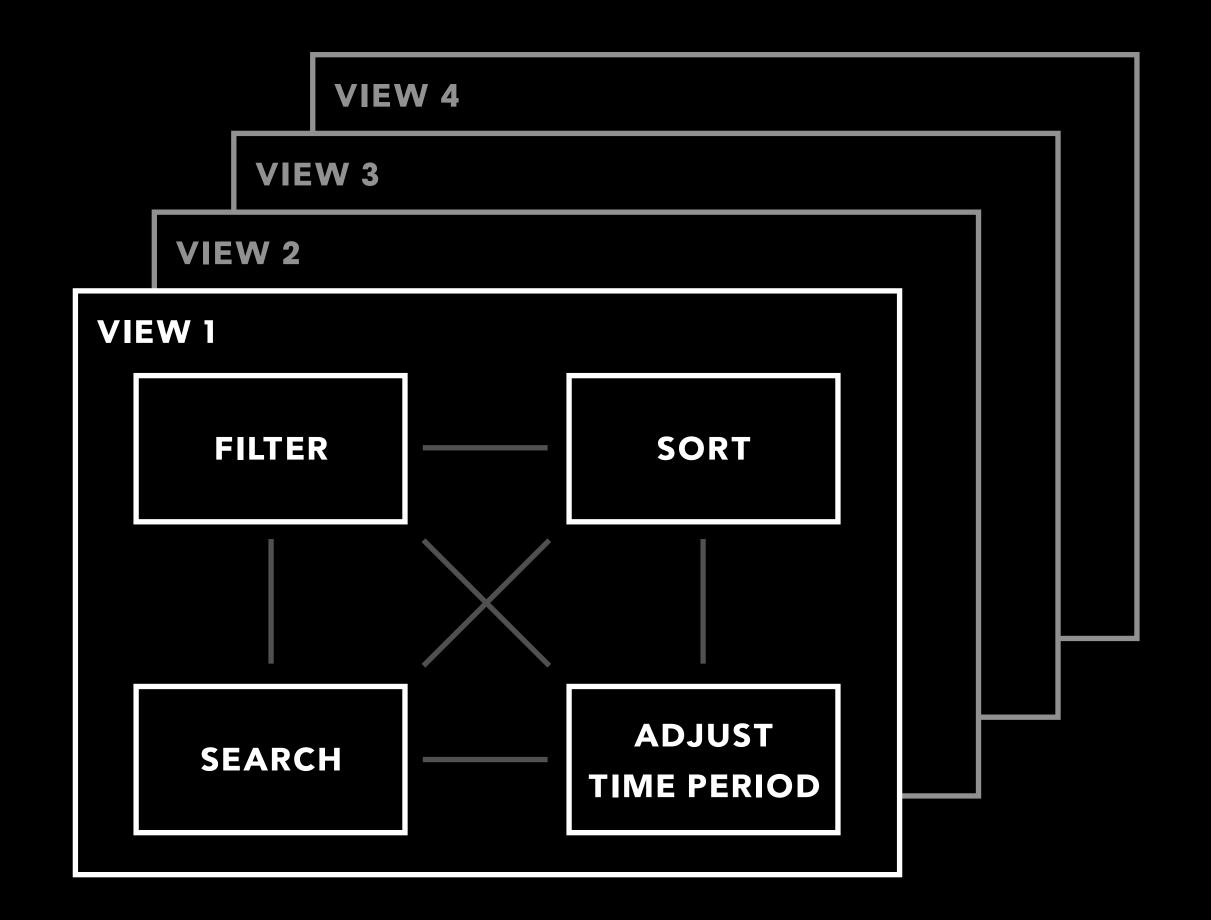
Possessions

Total Cash Assets (as % of Net Worth)
Total Public Assets (as % of Net Worth)
Total Private Assets (as % of Net Worth)
Total Liabilities (as % of Net Worth)
Full Name
Common Name
Birth Date
Age

Age
Gender
School Name
Degree / Field of Study
Year Graduated
Marital Status

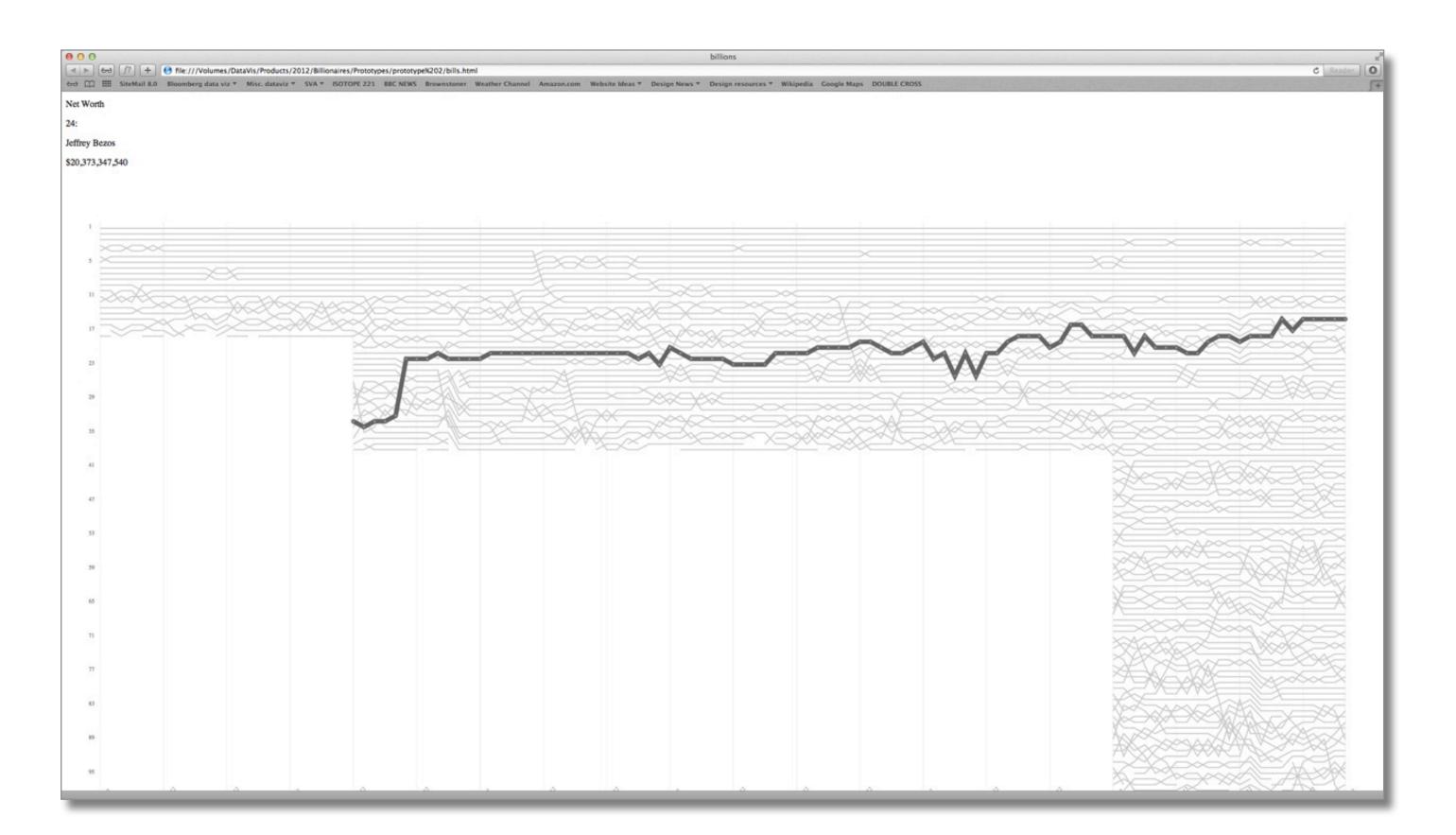
Number of Children

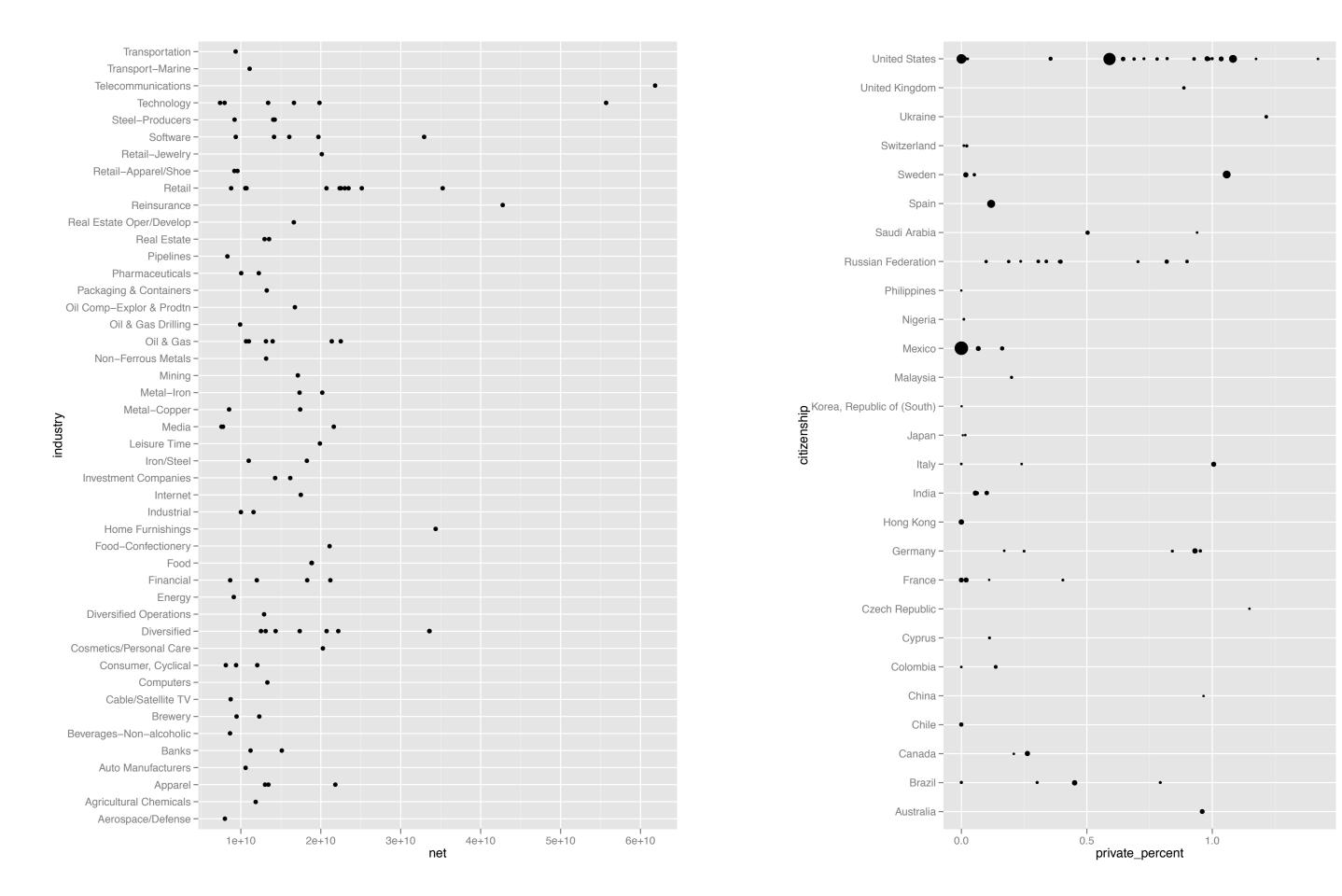
Milestones



BA4 C D 0 % change % change Yesterday YTD Bill Gates Rank Warren Buffett Larry Ellison Charles Koch Date Carlos Slim Helu Rank Amancio Ortega Rank Ingvar Kamprad Rank Rank Rank 3/9/12 62,463,447,935 44,374,510,448 37,812,612,727 38,138,716,055 33,899,145,762 68,083,268,663 42,930,988,961 67,914,239,277 44,437,410,453 38,134,454,853 3/12/12 -0.2% -0.2%62,433,357,037 43,113,779,673 37,667,717,762 33,953,805,751 3/13/12 69,348,567,957 2.1% 1.9% 63,502,477,447 45,174,568,191 38,444,323,714 43,224,111,534 38,129,181,935 34,164,935,020 3/14/12 5 68,160,387,320 -1.7% 0.1% 63,431,102,885 45,111,660,496 38,677,023,609 43,494,959,760 37,771,336,291 34,933,871,482 3/15/12 45,452,237,443 69,278,861,734 1.6% 1.8% 63,734,685,748 39,009,132,155 43,890,371,693 38,039,864,406 34,979,953,419 3/16/12 69,454,996,800 2.0% 63,641,169,629 45,511,675,894 37,676,371,483 0.3% 39,893,302,992 44,072,670,669 34,546,252,973 3/19/12 69,679,226,536 0.3% 2.3% 63,627,435,512 45,521,148,986 40,235,646,982 44,387,164,285 37,686,503,317 35,076,499,650 69,247,275,063 1.7% 45,546,264,370 40,255,756,771 34,503,228,836 3/20/12 -0.6% 63,287,880,052 44,324,002,955 38,054,278,246 69,555,180,186 2.2% 45,382,837,438 44,553,649,073 3/21/12 0.4% 63,273,542,019 40,439,727,992 37,342,526,728 34,457,966,664 3/22/12 5 68,910,850,059 -0.9% 1.2% 62,962,091,669 45,284,164,351 40,037,294,161 44,449,925,763 36,474,686,193 34,265,995,691 3/23/42 5 69 244 601 924 0.6% 1.7% 63 123 191 274 45 537 783 598 40 195 502 865 44 551 937 676 36 403 590 622 34 365 413 488

17.00	3/23/12 \$	69,244,601,924	0.5%	1.7%	\$ 63,123,191,274 2	\$ 45,537,783,598 3	\$ 40,195,502,865 6	\$ 44,551,937,676 4	\$ 36,403,590,622 7	\$ 34,365,413,488 8
E	3/28/12 5	70,429,058,507	1.7%	3.4%	\$ 63,460,896,054 2	\$ 45,684,683,603 3	\$ 39,918,151,610 6	\$ 44,731,208,604 4	\$ 37,275,750,309 7	\$ 34,209,621,646 9
98-	3/29/12 5						\$ 39,904,862,162 6			
-84		70,358,420,289	-0.1%	3.3%	\$ 63,436,428,845 2	\$ 45,720,206,681 3		\$ 44,731,220,786 4	\$ 37,251,841,623 7	\$ 34,209,621,646 9
	3/30/12 5	70,782,926,967	0.6%	4.0%	\$ 63,787,686,349 2	\$ 45,437,268,205 3	\$ 40,557,628,327 6	\$ 44,842,236,801 4	\$ 37,106,700,346 7	\$ 34,314,899,042 8
6	4/2/12 \$	71,133,395,806	0.5%	4.5%	\$ 64,277,199,793 2	\$ 45,732,864,384 3	\$ 41,193,132,371 6	\$ 44,473,388,225 4	\$ 37,502,712,178 7	\$ 34,557,588,337 8
17	4/3/12 \$	70,968,767,030	-0.2%	4.2%	\$ 63,892,042,360 2	\$ 45,607,418,219 3	\$ 40,643,027,842 6	\$ 44,068,927,829 4	\$ 37,358,627,404 7	\$ 34,615,629,374 8
18	4/4/12 \$	69,864,830,661	-1.8%	2.3%	\$ 63,031,223,925 2	\$ 45,382,152,817 3	\$ 39,365,006,570 6	\$ 43,555,640,539 4	\$ 37,081,928,531 7	\$ 34,479,448,188 8
9	4/5/12 \$	69,239,270,897	-0.6%	1.7%	\$ 63,229,560,406 2	\$ 45,194,241,273 3	\$ 39,375,903,506 6	\$ 43,470,502,142 4	\$ 37,528,555,539 7	\$ 34,383,471,156 8
20	4/9/12 \$	68,566,432,957	-1.0%	0.7%	\$ 62,502,845,319 2	S 44,605,914,308 3	\$ 39,485,680,413 6	\$ 42,702,223,869 4	S 37,206,046,166 7	\$ 34,209,766,465 8
-								6 44,704,000,470		
-	4/10/12 \$	67,066,342,453	-2.2%	-1.5%	\$ 61,249,034,272 2	\$ 44,051,441,192 3	\$ 38,352,367,493 6	\$ 41,701,063,478 4	\$ 36,112,573,488 7	\$ 33,781,654,134 8
22	4/11/12 \$	67,004,624,145	-0.1%	-1.6%	\$ 61,616,134,399 2	\$ 44,246,095,051 3	\$ 38,615,682,945 6	\$ 42,378,179,147 4	\$ 35,904,580,201 7	\$ 33,976,944,211 8
2.3	4/12/12 \$	68,785,839,218	2.7%	1.0%	\$ 62,614,938,135 2	\$ 44,779,310,472 3	\$ 39,347,202,660 6	\$ 42,995,140,630 4	\$ 36,543,495,936 7	\$ 34,273,627,218 8
24	4/13/12 \$	67,622,440,220	-1.7%	-0.7%	S 62,055,444,730 2	\$ 44,121,079,658 3	\$ 37,998,440,217 6	\$ 42,512,555,842 4	\$ 36,314,060,804 7	\$ 34,159,354,265 8
25	4/17/12 \$	69,347,827,195	2.6%	1.9%	\$ 63,025,316,734 2	\$ 45,195,568,191 3	\$ 39,391,187,920 6	\$ 43,224,000,388 4	\$ 37,205,960,507 7	\$ 34,446,551,758 8
26	4/18/12 5	68,775,505,327	-0.8%	1.0%	\$ 62,712,439,488 2	\$ 44,622,891,230 3	\$ 38.359.388.575 6	\$ 43,295,325,226 4	\$ 37,033,791,805 7	\$ 34,402,947,213 8
2.2	4/23/12 \$	70,169,597,412	2.0%	3.1%	\$ 62,715,790,477 2	\$ 44,088,706,580 3	\$ 37,822,893,030 6	\$ 42,499,009,014 4	\$ 36,262,002,914 7	\$ 34,208,373,832 8
10										
	4/24/12 \$	71,026,601,923	1.2%	4.3%	\$ 62,869,842,890 2	S 44,606,696,924 3	\$ 38,194,219,360 6	\$ 42,342,872,088 4	\$ 36,459,618,343 7	S 34,490,744,438 8
49	4/25/12 \$	70,676,404,614	-0.5%	3.8%	\$ 63,604,335,310 2	\$ 44,630,222,007 3	\$ 37,795,654,172 6	\$ 42,806,999,937 4	\$ 36,717,454,415 7	\$ 34,803,220,933 8
30	4/26/12 5	70,584,351,639	-0.1%	3.7%	\$ 63,883,294,042 2	\$ 44,972,652,793 3	\$ 38,040,477,579 6	\$ 42,901,674,179 4	\$ 36,960,608,885 7	\$ 34,944,512,902 8
31	4/27/12 \$	72,980,570,979	3.4%	7.2%	\$ 63,768,635,653 2	\$ 45,055,587,414 3	\$ 38,301,652,804 6	\$ 43,259,233,820 4	\$ 37,037,508,456 7	\$ 34,924,695,588 8
3.2	4/30/12 5	73,748,850,715	1.1%	8.3%	\$ 63,531,224,540 2	\$ 45,008,960,487 3	\$ 37,996,633,196 6	\$ 42,887,508,892 4	\$ 37,183,405,940 7	\$ 35,034,684,747 8
33	5/1/12 \$	74,396,830,566	0.9%	9.3%	\$ 63,835,160,186 2	\$ 45,520,125,909 3	\$ 38,006,306,611 6	\$ 43,034,877,982 4	\$ 37,367,899,176 7	\$ 35,262,076,742 8
34	5/2/12 \$	74,906,672,304	0.7%	10.0%	S 63,630,406,534 2	\$ 45,367,995,127 3	\$ 37,580,463,341 6	\$ 43,109,935,799 4	\$ 37,544,089,540 7	\$ 35,397,685,813 8
35	5/3/12 \$		0.1%	10.1%	\$ 63,235,622,786 2	\$ 45,380,145,132 3		\$ 42,539,981,385 4	\$ 37,167,104,626 7	
16		74,972,156,755					\$ 38,296,804,713 6			\$ 35,517,342,125 8
36	5/4/12 \$	73,798,097,419	-1.6%	8.4%	\$ 62,167,065,051 2	\$ 45,424,275,890 3	\$ 37,288,133,504 6	\$ 41,737,193,766 4	\$ 36,068,997,803 7	\$ 34,845,129,085 8
3/	5/7/12 \$	71,827,027,236	-2.9%	5.2%	\$ 61,839,298,266 2	\$ 46,132,975,942 3	\$ 37,120,304,154 6	\$ 41,042,638,770 4	S 35,539,541,038 7	\$ 34,228,408,187 8
58	5/B/12 S	72,029,696,053	0.6%	5.8%	\$ 61,829,540,260 2	\$ 46,133,237,481 3	\$ 37,125,303,445 6	\$ 41,042,647,711 4	\$ 35,495,897,545 7	\$ 34,228,321,862 8
39	5/9/12 \$	70,934,377,975	-1.5%	4.2%	\$ 61,694,267,614 2	\$ 45,650,591,292 3	\$ 36,876,794,066 6	\$ 40,617,325,771 4	\$ 35,363,375,164 7	\$ 34,260,067,260 8
40	5/10/12 \$	70,641,389,261	-0.4%	3.8%	\$ 61,762,536,127 2	\$ 45,796,245,151 3	\$ 36,987,413,291 6	\$ 40,645,429,563 4	\$ 34,493,466,252 7	\$ 34,363,198,048 8
431	5/11/12 5	69,604,339,725	-1.5%	2.2%	\$ 61,798,035,657 2	\$ 45,737,287,452 3	\$ 37,437,606,181 6	\$ 40,511,853,951 4	\$ 34,492,936,040 7	\$ 34,217,149,103 8
42	5/14/12 \$	67,965,865,362	-2.4%	-0.2%	\$ 61,117,227,081 2	\$ 45,317,302,797 3	\$ 36,560,657,336 6	\$ 39,998,953,749 4	\$ 34,468,889,386 7	\$ 33,996,325,759 8
43	5/15/12 5	66,585,782,129	-2.0%	-2.2%	\$ 60,685,416,381 2	\$ 45,196,433,555 3	\$ 36,958,008,270 6	\$ 39,340,181,393 4	\$ 34,577,166,651 7	\$ 33,882,506,190 8
12.0	5/16/12 \$	66,207,635,452	-0.6%	-2.8%	\$ 60,354,441,229 2	\$ 45,337,622,030 3	\$ 36,281,208,971 5	\$ 39,060,265,038 4	\$ 34,170,540,056 6	\$ 33,875,928,738 7
110							0 00,201,200,071 0			
1	5/17/12 \$	66,231,587,628	0.0%	-2.7%	\$ 59,581,524,548 2	S 44,986,291,235 3	\$ 36,131,109,619 5	\$ 38,431,892,842 4	S 33,642,490,588 6	S 33,501,446,580 7
400	5/18/12 \$	65,519,742,671	-1.1%	-3.8%	\$ 59,054,267,773 2	\$ 44,611,183,507 3	\$ 36,203,449,175 5	\$ 38,462,430,159 4	\$ 32,949,900,372 8	\$ 33,432,124,578 6
37/	5/21/12 5	66,745,864,025	1.9%	-2.0%	\$ 59,991,406,050 2	\$ 44,763,960,463 3	\$ 36,033,658,770 5	\$ 37,520,051,961 4	\$ 33,727,310,896 8	\$ 33,811,805,108 6
48	5/22/12 \$	66,152,879,787	-0.9%	-2.8%	\$ 60,137,139,441 2	\$ 44,875,537,380 3	\$ 36,601,499,876 5	\$ 37,726,822,323 4	\$ 33,856,180,240 6	\$ 33,739,189,452 7
49	5/23/12 \$	65,834,088,189	-0.5%	-3.3%	\$ 59,932,233,575 2	\$ 44,844,902,769 3	\$ 36,022,065,300 5	\$ 37,552,047,575 4	\$ 34,261,197,074 6	\$ 33,735,546,780 7
50	5/24/12 \$	66,379,455,791	0.8%	-2.5%	\$ 59,914,623,306 2	\$ 44,762,824,663 3	\$ 36,399,324,803 5	\$ 37,825,766,193 4	\$ 33,628,576,219 8	\$ 33,930,128,817 6
51	5/25/12 \$	66,092,545,089	-0.4%	-2.9%	\$ 59,777,101,951 2	\$ 44,497,490,027 3	\$ 38,444,857,006 5	\$ 37,925,187,931 4	\$ 33,622,519,956 8	\$ 34,005,496,254 6
52	5/29/12 \$	67,861,030,198	2.7%	-0.3%	\$ 60,515,155,848 2	\$ 44,733,947,741 3	\$ 36,376,820,753 5	\$ 38,078,665,420 4	\$ 34,026,007,895 8	\$ 34,263,300,282 6
32	5/30/12 \$	66,217,484,494	-2.4%	-2.7%	\$ 59,735,480,797 2	\$ 44,399,005,396 3	\$ 34,951,018,951 5	\$ 37,314,886,377 4	\$ 33,697,913,000 6	\$ 33,938,848,002 7
54	5/31/12 \$	64,690,445,381	-2.3%	-5.0%	S 59,561,849,977 2	S 44,272,866,954 3	\$ 34,960,018,800 5	\$ 36,845,675,701 4	S 34,036,336,543 6	\$ 33,817,971,165 7
	6/1/12 \$		-2.5%	-7.4%	\$ 58,208,689,749 2	\$ 44,612,224,634 3	\$ 34,282,494,041 5	\$ 36,170,565,616 4	\$ 33,471,029,757 6	\$ 33,258,204,826 7
-		63,040,896,991								
20	6/4/12 \$	63,831,361,885	1.3%	-6.2%	\$ 58,215,657,533 2	S 44,356,047,712 3	\$ 34,435,955,416 5	\$ 36,486,652,347 4	S 33,695,574,907 6	\$ 33,205,854,170 7
37	6/5/12 \$	63,713,070,577	-0.2%	-6.4%	\$ 58,465,129,112 2	\$ 44,260,840,022 3	\$ 34,474,400,409 5	\$ 36,273,367,169 4	\$ 34,274,947,835 6	\$ 33,520,056,931 7
58	6/6/12 \$	64,911,085,325	1.9%	-4.7%	\$ 59,777,012,909 2	S 44,944,240,080 3	\$ 35,482,853,723 5	\$ 37,298,834,717 4	\$ 35,244,616,348 6	\$ 33,975,716,442 7
59	6/7/12 \$	64,836,127,490	-0.1%	-4.8%	\$ 59,752,674,327 2	\$ 45,095,617,002 3	\$ 35,792,111,984 5	\$ 37,338,573,033 4	\$ 34,826,107,260 6	\$ 34,025,760,370 7
60	6/8/12 \$	65,711,831,883	1.4%	-3.5%	\$ 60,305,167,284 2	S 45,402,674,720 3	\$ 35,657,049,324 5	\$ 37,453,234,531 4	\$ 34,800,033,333 6	\$ 34,197,463,511 7
51	6/11/12 \$	64,288,671,057	-2.2%	-5.6%	\$ 59,401,394,370 2	\$ 44,949,678,527 3	\$ 35,516,474,147 5	\$ 36,968,249,298 4	\$ 34,385,151,232 6	\$ 34,020,537,736 7
52	6/12/12 5	65,457,657,654	1.8%	-3.9%	\$ 60,030,906,520 2	\$ 45,334,059,332 3	\$ 35,676,356,111 5	\$ 37,527,402,877 4	\$ 34,645,214,128 6	\$ 34,109,398,601 7
63	6/13/12 \$	65,387,149,384	-0.1%	-4.0%	\$ 59,723,570,197 2	\$ 45,006,786,230 3	\$ 39,486,607,118 4	\$ 37,210,638,353 5	\$ 34,610,307,314 6	\$ 33,978,507,485 7
54	6/14/12 5	66,533,631,711	1.8%	-2.3%	S 60,282,831,349 2	S 45,647,090,118 3	\$ 40,277,166,961 4	\$ 37,210,563,734 5	S 34,539,775,168 6	S 34,184,288,067 7
55	6/15/12 \$					\$ 45,940,570,919 3			\$ 35,465,854,509 6	\$ 34,338,804,680 7
5.5	6/18/12 5		0.0%	-2.3%	\$ 61,021,845,578 2	\$ 45,894,761,288 3	\$ 40,123,346,212 4	\$ 38,073,940,679 5	\$ 34,838,069,970 6	\$ 34,463,605,174 7
- 0		68,130,820,880	2.4%	0.1%	\$ 61,020,324,263 2		\$ 39,641,893,086 4	\$ 38,185,730,662 5		
97	6/19/12 \$	69,472,771,163	2.0%	2.0%	\$ 61,953,862,397 2	\$ 46,324,044,011 3	\$ 41,173,090,294 4	\$ 38,658,007,155 5	\$ 35,797,346,342 6	\$ 34,836,890,704 7
38	6/20/12 5	69,571,360,343	0.1%	2.2%	\$ 61,956,231,212 2	\$ 46,068,943,992 3	\$ 41,117,144,236 4	\$ 38,757,197,373 5	\$ 36,427,536,658 6	\$ 34,574,986,629 7
59	6/21/12 \$	68,263,622,274	-1.9%	0.3%	\$ 60,673,551,485 2	\$ 45,333,628,560 3	\$ 40,360,837,334 4	\$ 36,927,276,328 5	\$ 35,654,793,831 6	\$ 34,095,767,124 7
70	6/22/12 5	69,063,769,145	1.2%	1.4%	\$ 61,278,465,116 2	\$ 45,675,513,201 3	\$ 40,264,710,886 4	\$ 36,970,950,457 5	\$ 35,880,693,793 6	\$ 34,355,160,834 7
71	6/25/12 \$	68,247,861,788	-1.2%	0.2%	\$ 60,289,307,162 2	\$ 44,949,397,765 3	\$ 40,146,523,133 4	\$ 36,456,604,416 5	\$ 35,445,963,511 6	\$ 34,114,385,409 7
72	6/26/12 5	69,097,209,610	1.2%	1.5%	\$ 60,685,797,097 2	\$ 45,472,040,104 3	\$ 40,332,250,488 4	\$ 36,637,132,760 5	\$ 35,705,061,026 6	\$ 34,389,442,570 7
7.5	6/27/12 5	70,450,068,227	2.0%	3.5%	\$ 61,101,006,409 2	\$ 45,776,390,128 3	\$ 40,675,408,398 4	\$ 36,521,510,258 5	\$ 36,119,271,295 6	\$ 34,626,146,881 7
14	6/28/12 5	70,298,292,812	-0.2%	3.3%	\$ 60,871,834,179 2	\$ 45,955,555,526 3	\$ 40,442,381,047 4	\$ 36,331,192,265 5	\$ 36,058,924,999 6	\$ 34,762,899,726 7
75	6/29/12 5	72,463,935,138	3.1%	6.4%	S 62.363.281.323 2	S 46,534,947,870 3	\$ 42,813,820,543 4	\$ 37,823,359,768 6	S 37,835,388,432 5	\$ 35,233,632,068 7
76										
	7/2/12 \$	72,715,368,246	0.3%	6.8%	\$ 62,500,690,877 2	\$ 46,735,817,112 3	\$ 42,504,504,618 4	\$ 37,618,966,412 6	\$ 38,006,879,794 5	\$ 35,294,782,415 7
10	7/3/12 \$	73,304,339,171	0.8%	7.7%	S 62,932,976,906 2	\$ 46,740,967,117 3	\$ 43,099,082,597 4	\$ 37,558,753,900 6	S 38,195,574,622 5	S 35,465,151,646 7
8	7/5/12 \$	72,352,612,033	-1.3%	6.3%	\$ 62,653,964,207 2	\$ 46,484,820,943 3	\$ 41,429,667,332 4	\$ 37,033,597,930 6	\$ 37,865,365,799 5	\$ 35,397,750,250 7
9	7/6/12 \$	72,149,757,076	-0.3%	6.0%	\$ 62,042,230,361 2	\$ 46,147,696,302 3	\$ 40,771,495,323 4	\$ 36,602,220,408 6	\$ 37,281,361,614 5	\$ 35,186,238,470 7
0	7/9/12 \$	73,456,322,685	1.8%	7.9%	\$ 61,869,745,829 2	\$ 44,654,602,986 3	\$ 40,494,858,303 4	\$ 36,709,169,033 6	\$ 37,061,866,227 5	\$ 35,116,701,478 7
	7/10/12 5	72 805 584 924	-1.2%	8.6%	\$ 81,455,250,814 2	\$ 44 682 720 868 3	\$ 40,744,158,400 4	\$ 38,484,900,148 8	\$ 38,972,147,716 5	\$ 35,085,388,160 7





net

• 1e+10

• 2e+10

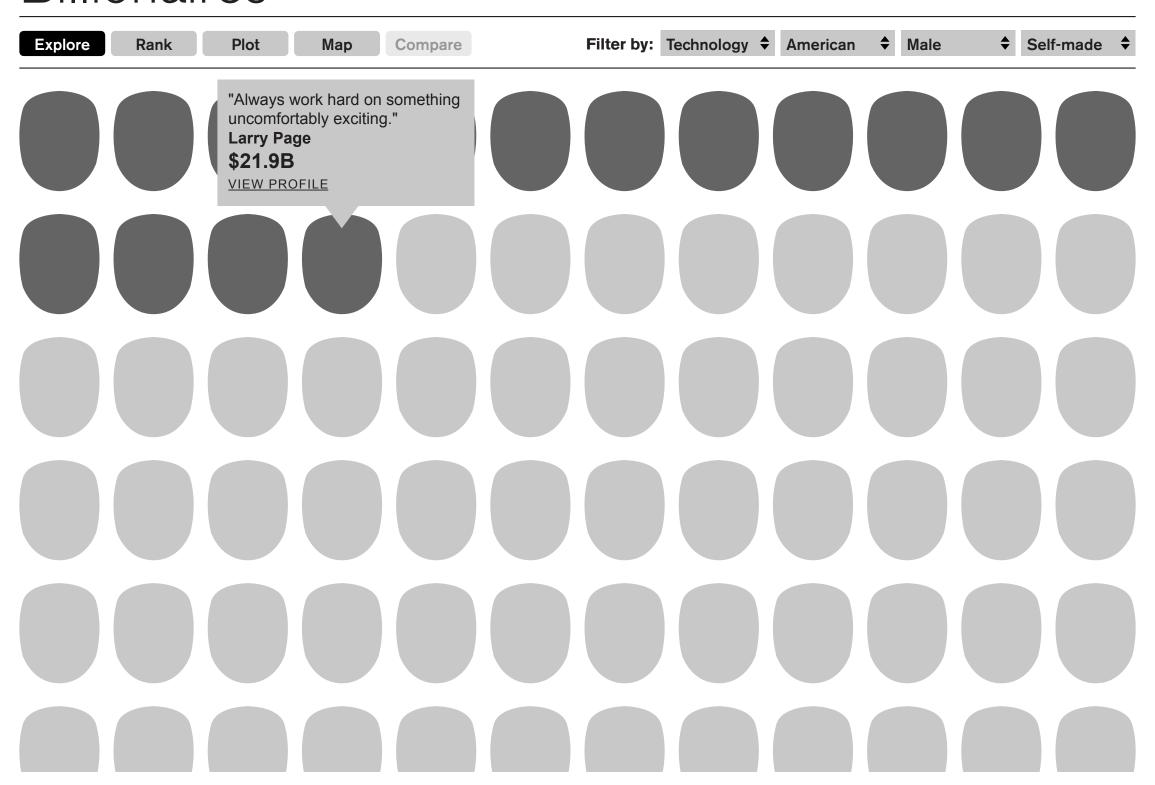
• 3e+10

● 4e+10

● 5e+10

6e+10

Billionaires



Bloomberg Visual Data

Bloomberg Billionaires Index Today's ranking of the world's richest people

SEE ALL BILLIONAIRES STORIES ▼



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all billionaires ‡ retail ‡ all citizenships ‡ all genders ‡ all ages ‡

self-made \$

\$ change previous day \$ as of October 31, 2012



+\$1.2B ORTEGA



+\$328.5M KAMPRAD



+\$256.7M WALTON



+\$220.7M WALTON



+\$182.7M WALTON



+\$162.3M WALTON



+\$98.9M PERSSON



+\$72.8M ARNAULT



+\$43.OM ALLEN



+\$18.1M **ADELSON**



+\$4.8M CHENG



+\$4.6M **KNIGHT**



-\$2.2M OTTO



-\$17.OM **TAYLOR**



-\$25.8M KUOK



-\$42.5M **DEL VECCHIO**



-\$89.OM **USMANOV**



-\$94.4M **GROSVENOR**



-\$102.5M BERTARELLI



-\$112.4M QINGHOU



VEKSELBERG



AL SAUD



+\$744.2B



+\$617.9B



+\$567.OB





+\$501.2B



+\$467.2B





+\$434.7B

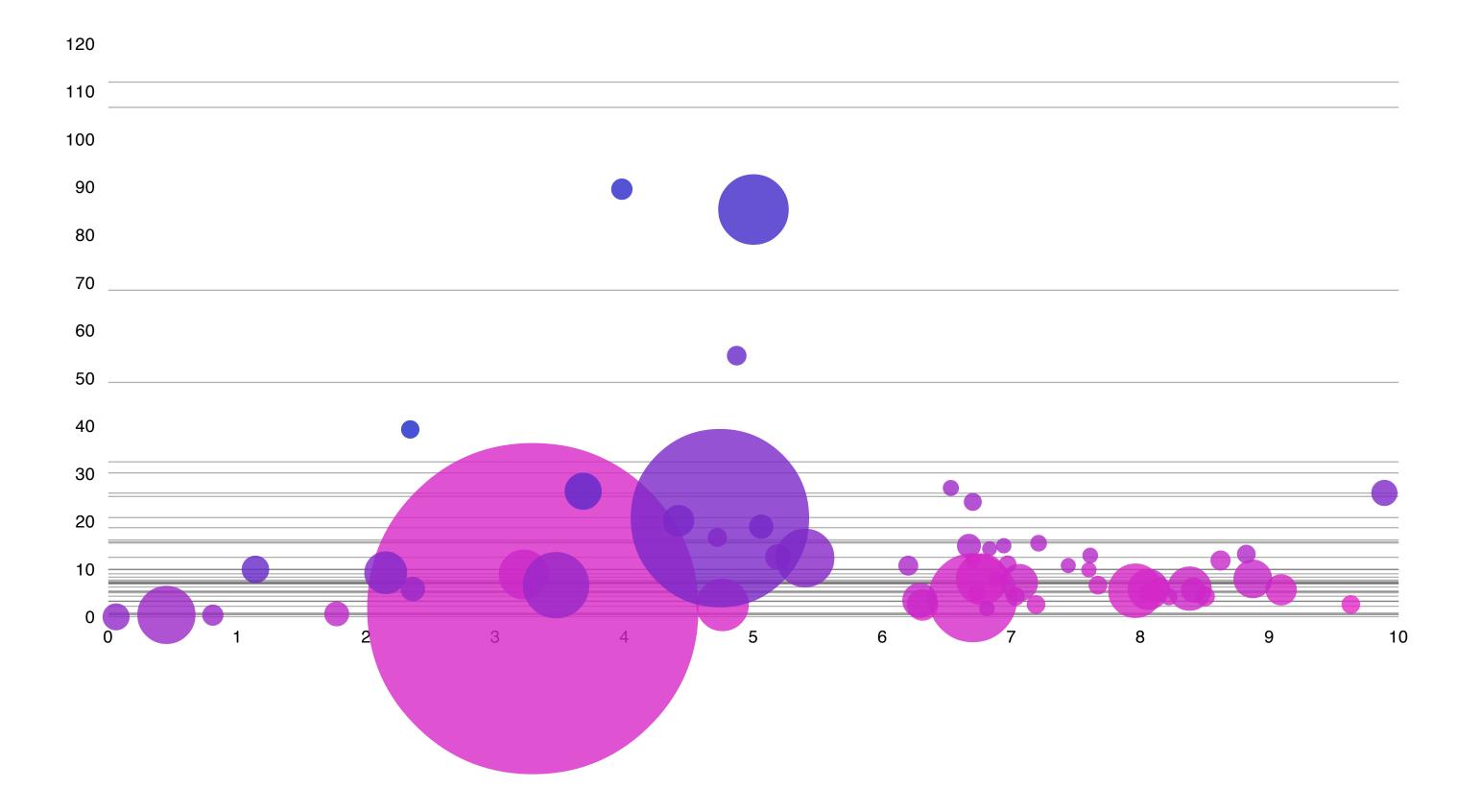
Pain at the Pump

Comparison of worldwide gasoline prices, relative to a country's average income and fuel consumption.

http://www.bloomberg.com/visual-data/gas-prices

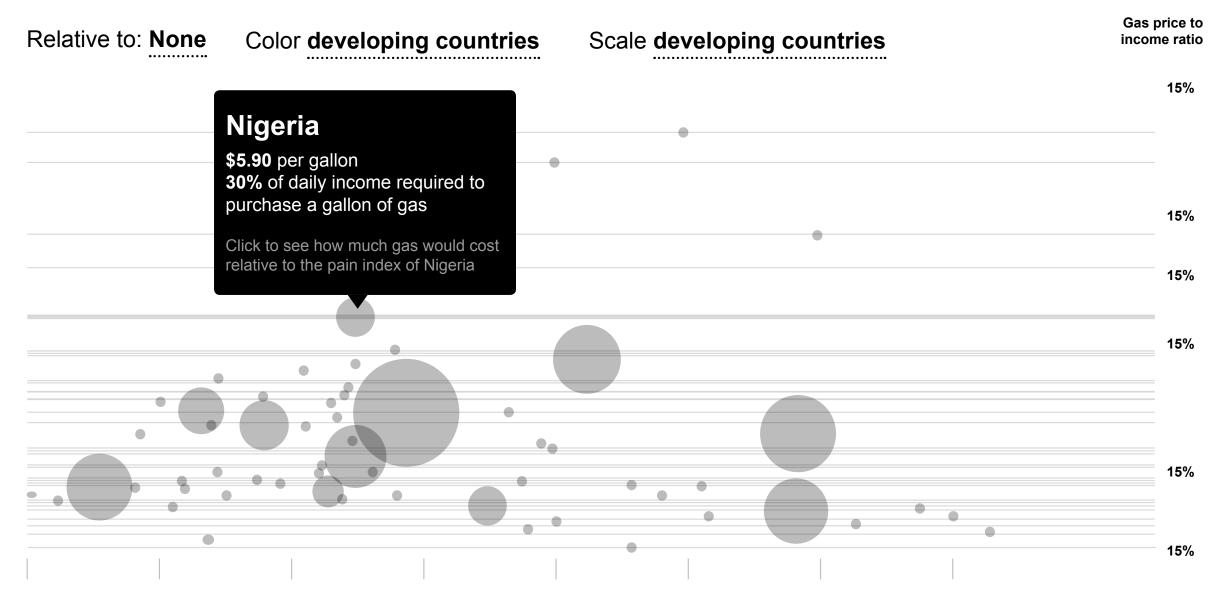
Just 5 datasets

Average price for a unit of gas
Daily per capita income
Daily gas consumption
% of a day's wages needed to buy a unit of gas
% of annual income spent on total gas purchases



Bloomberg Gas Prices

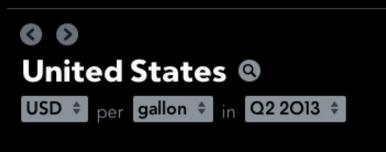
Global gas prices relative to gas price to income ratios





Pain at the Pump: Gasoline Prices by Country

Think your gas bill is high? This ranking sorts 60 countries by price, earnings needed to buy a gallon and annual income spent on fuel.



Daily per capita income: \$140.41 Daily gas consumption: 1.22 gallons

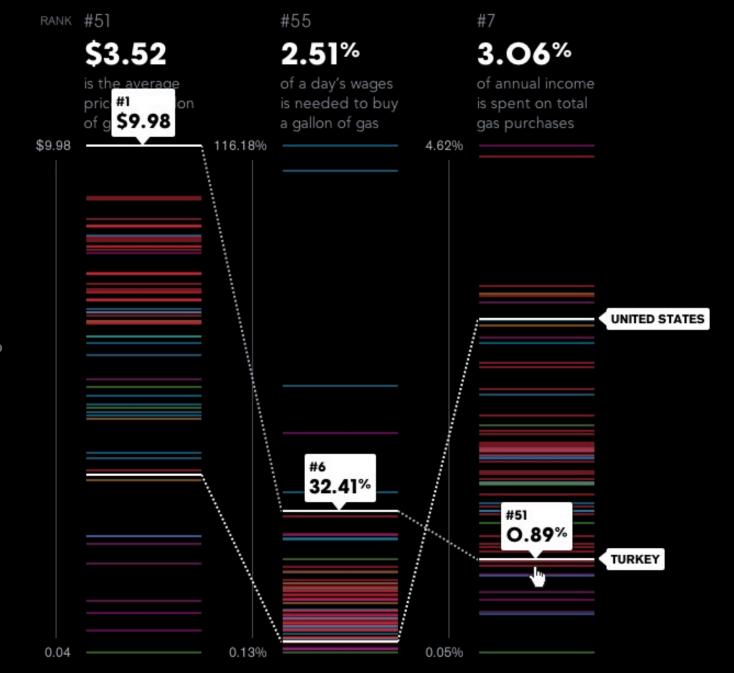
BY TOM RANDALL | MAY 6, 2013

The cost of gasoline ranks with bad weather as one of the most universal complaints. Think your bill is high? Imagine shelling out \$9.98 a gallon, the price in Turkey. Indians must put in more than a full day's work, on average, to afford a single gallon of gas.

With summer travel approaching, Americans have little to complain about. The U.S. pays more than any other nation to keep fossil fuels cheap, and its gas costs \$2.48 less per gallon than average. Only five countries have less pain at the pump; all but one are members of OPEC.

Of course, not all gas tanks are created equal. With all that cheap gas, Americans burn through 1.2 gallons per person each day -- 31 percent more than anyone else. Even at low prices, that takes a toll on family budgets.





Major League Baseball Team Values

Explore data on everything from ticket sales and concession revenue to interests in TV channels and real estate.

http://www.bloomberg.com/infographics/ 2013-10-23/mlb-team-values.html

New York Yankees



1)Overview Financial

2)Valuation Analysis

- 3)Revenue
- 4)Ownership
- 5)Bull & Bear
- 6)Media & Marketing

Venue

- 7)Facts
- 8)Seating
- 9)Concessions

Personnel

- 10)Player Payroll
- 11)Team Management

Team Stats

- 12)History
- 13)Images
- 14)Milestones & Quotes

Bloomberg Team Valuations

Current Value	Rank	Record			
\$3.36 B	1	Won	33	Lost	20
YTD Value Change		Last Result			
-\$150.5 M	-9.4%		2-1 W	vs. TOR	
Marjority Owner		Standing			
Yankee Glbl Enterprises		American League East			2
Confidence		Games Back			4
***		Wild Card Games Back			0.5



Summary

Stadium driven sales -- tickets, concessions, merchandise, advertising signage -- account for exactly half of the Yankees' revenue. In what will be a first for the team, non-stadium revenue -- accrued from media rights, ancillary businesses, multi-platform sponsorship deals -- will provide the majority of revenue by the completion of the 2013 season.

Breakdown		
Gate Receipts	\$330.0M	
Non-Recurring Payments	\$250.0M	
Media Rights	\$152.0M	
YES Network	\$243.0M	
Sponsorships	\$85.0M	
Legends Hospitality	\$71.0M	
Concessions	\$41.0M	
Non-Baseball		
League Revenue	\$9.0M	
Merchandising	\$8.0M	

19 datasets given (16 used)

Total Value

Team Value

Regional Sports Network Value

MLB Advanced Media

Related Business Value

Confidence rating

Total Team Revenue

Gate Receipts

2013 Attendence

Concessions

Sponsorships

Media Rights

Parking

Revenue Sharing

2013 Record

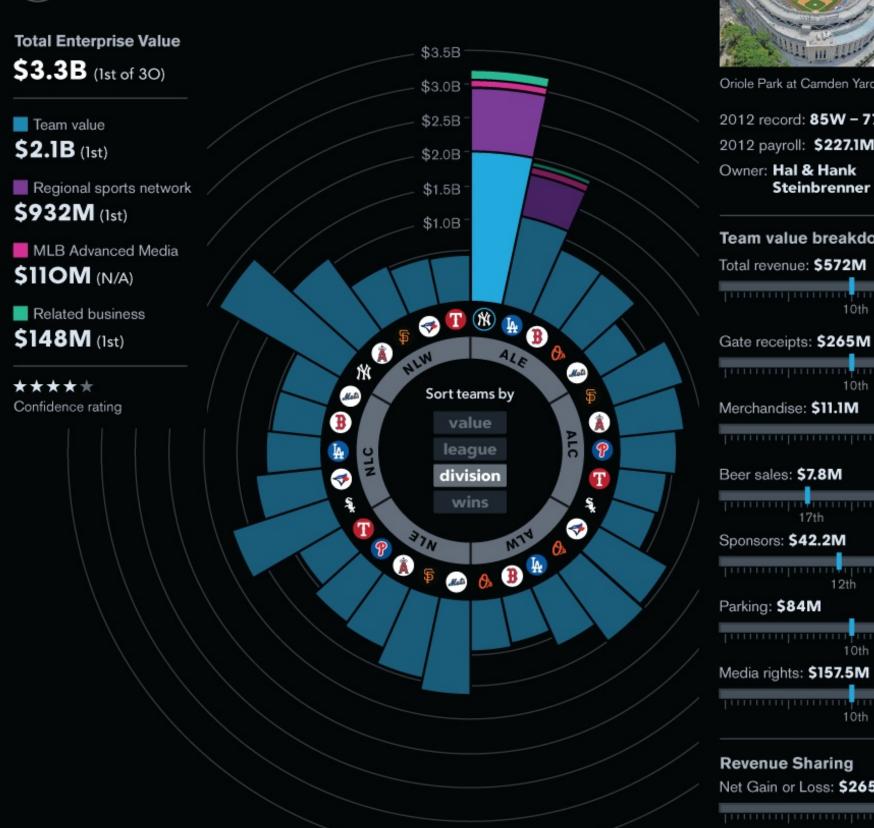
2013 Payroll

Ballpark

Construction Cost: Inflation Adj.

Principal Owner

New York Yankees





Oriole Park at Camden Yards

2012 record: 85W - 77L

2012 payroll: \$227.1M (2nd)

Steinbrenner

Team value breakdown















Net Gain or Loss: \$265M

Thanks.

www.bloomberg.com/visual-data @BBGVisualData