# Bringing Balance to **Managing Your Assets**, Their **Service Life**, and **Energy Efficiency Goals** in a Changing Political Climate





Roofs | Walls | Pavement

May 7, 2019

#### What We Want To Share With You

- Our Charge
- Our Challenge
- Your Concerns
- How Do We Get There
- Real-World Case Study
- Questions?

#### Question for CANDY!!

# Question: What is the oldest structurally sound, usable building (with roof) today?

#### **Answer:** Newgrange tomb in Ireland

.....and after five millenniums the roof is still waterproof!!





It's amazing what can happen without budget constraints. Unfortunately we can't all live in that world so today's presentation showcases how you can balance your budget, energy and government challenges while still keeping top performing assets.

# Our Charge

...to be more intelligent about how our facilities impact our environment...



#### **Your Concerns**

- I've had my budget cut but am being asked to do more, how do I prioritize projects?
- I've heard roof color is important but how do I select the right one?
- Do I put solar PV on roofs? I've heard that there can be major conflicts between roof performance and solar. How do I know the best approach?
- What about those solar leases, power purchase agreements, direct purchase? Which is best?
- My power bill includes **significant demand charges**. How do I use renewable energy, demand management and storage to reduce demand charges and save money?
- Can I use any of these strategies to shift more spending from my operating budgets to my capital budget?
- I'm already reducing energy use, but I have more stringent goals to meet. How do I get there?
- I have local government pressure to increase performance but I feel like I'm doing everything I can?
- How does the "climate" in the other Washington affect me?

#### Our Challenge

"The K-12 sector alone spends \$6 billion annually in the U.S. on energy bills, more than textbooks and computers combined, and second only to teacher salaries. Reducing energy usage by 20% across the education sector would result in energy cost savings of more than \$3.3 billion that K-12 schools, colleges, and universities can better spend on educating students."

~ Office of Energy Efficiency & Renewable Energy - 2016

"A huge wave of campus facilities construction in the 1960s, which accommodated the surge in Baby Boomers, is reaching the end of its usefulness in the next decade, creating significant stress on institutions as to what to do with those buildings. This wave of aging buildings now represents 40 percent of the space on campuses."

~ GlobeNewswire - 2018

#### Our Challenge

"Selecting the right roof color is an easy way to decrease a school's energy consumption. Conversely, choosing the wrong roof color can be a costly mistake: One study found that in northern climates during the heating season, the **thermal heat loss associated with a white membrane is 30 percent higher than that of black EPDM**. Because a roof is a long-term investment, choosing the right color can help reduce a school's energy consumption and increase its sustainability for decades."

~ School Planning & Management - 2016

"Green roofs can reduce heat gain/loss and cooling needs. Green roofs can also act as sound insulation. Other potential benefits are reduction in the size of HVAC equipment, insulation, and roof drains. Green roofs can potentially incorporate cooling and/or water treatment functions and stormwater management requirements, depending on the local jurisdiction."

~ WA State K-12 High-Performance Schools Protocol - 2015

# How do we get there?

**Non-Carbon Production** 

**Demand Management** 

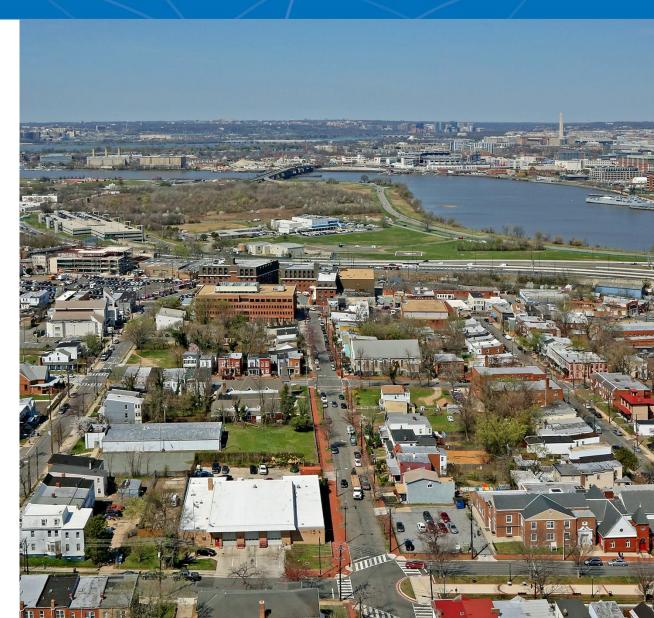
Conservation

Stormwater



# CASE STUDY | DC Department of General Services (DGS)

- 400 buildings
  - Schools
  - Police stations
  - Fire stations
  - Parks/rec centers
  - Office buildings
- 11 million square feet of roofs
- 2,250 roof sections
- Asset value: \$234 million



### DGS | Program Goals

- 1. Maximize Roof Life Potential
- 2. Reduce Building Energy Consumption and CO2 Emissions
- 3. Employ the Roof as a Platform for Renewable Energy
- 4. Manage Stormwater CSS Issue
- 5. Demonstrate Best Practices



#### Phase 1





Roof Assessments

Bundled Scopes of Work

10-year Capital Plan (Replacement) **Build the Program** 

Service Life Extension Plan

Energy Audit

Preventive
Maintenance
& Minor
Repair





## Phase 2



Construction Management



Procurement

Implement The Program

Emergency Leak Response



Routine
Maintenance
and Periodic
Inspection



#### Phase 3 – Optimization

#### **Potential Solutions**

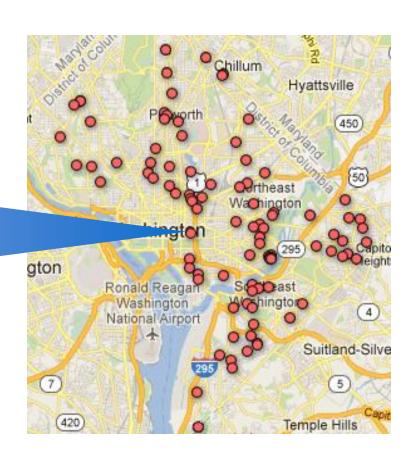
- Conserve Energy: Insulating, air-barrier, and day-lighting
- Reduce Runoff: Collecting, retaining, and re-using rainwater
- Reflect Heat: Reducing temperatures across the city
- Collect Solar Energy: Producing electricity and hot water
- Manage Carbon: Tracking and reducing carbon footprints
- Lead: Demonstrating best practices that directly benefit the community

#### Phase 3 – Optimization

#### **Screening Process**

- Developed screening criteria for each technology
- Screening entire DGS portfolio





# RESULTS | DC SmartRoof Program

#### **Producing renewable energy**

12 MW of solar capacity on ~50 sites is the largest, roof-mounted, photovoltaic solar array installed by a single government.

#### **Preventing storm water from polluting the Potomac River**

Green roofs are thriving on 36 buildings. These roofs also provide work force training in horticulture and green roof installation through the DC Greenworks apprenticeship program.

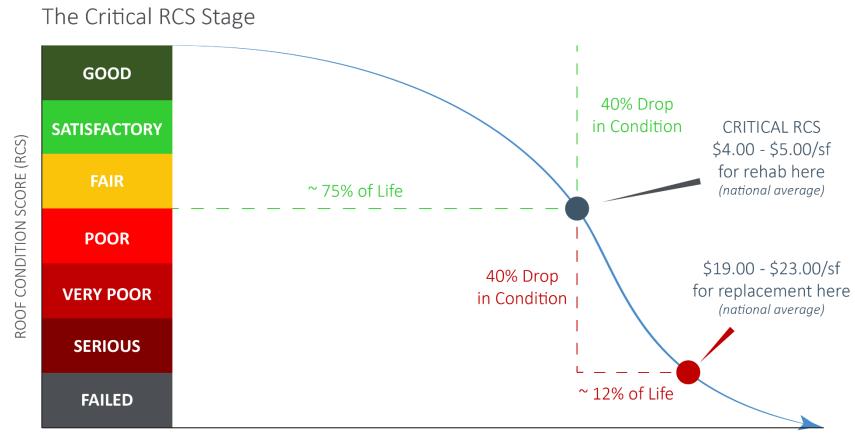
#### Solving urban heat island issues through cool roof restorations

This solution achieves an estimated lifecycle GHG reduction of 20,000 metric tons of CO2 across 9 million square feet of roof surface. This method reduced capital requirements by 75% and provided local workforce development.



#### Monitoring Conditions Is Critical

Capturing this opportunity requires monitoring roof condition and scheduling projects at the Critical RCS stage



What challenges are you facing?

What keeps you up at night?

How do you keep track of your projects? Excel? Tableau? Maximo?

How often do you do a full asset inspection? Roofs, pavement and building exteriors?

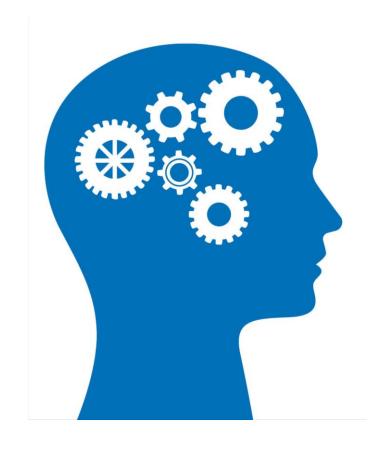
Questions?

How do you prioritize your projects?

Do you have an inhouse team that could be trained to do more detailed investigations? How far out do you forecast projects?

How do you manage leak response?

# Questions?





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