

Eat, Sleep, Play Conference...with a Focus on the 'Eat'

Wednesday, December 1 - Thursday, December 2, 2021

Wednesday, December 1, 2021

| | Virtual Room |
|------------------------|---|
| 8:15am-8:50am | US Foods Pietro Satriano, <i>Chairman and CEO</i> Dirk Locascio, <i>CFO</i> Melissa Napier, <i>SVP, Treasurer & IR</i> |
| 9:00am-9:35am | Bloomin' Brands, Inc. David Deno, <i>CEO</i> Christopher Meyer, <i>CFO</i> Mark Graff, <i>Senior VP & Investor Relations Officer</i> Jennifer Portella, <i>Senior Director</i> |
| 9:45am-10:20am | First Watch Restaurant Group Inc Chris Tomasso, <i>President and CEO</i> Mel Hope, <i>CFO</i> |
| 10:30am-11:05am | Shake Shack Inc** Randy Garutti, <i>CEO</i> Katherine Fogertey, <i>Chief Financial Officer</i> |
| 11:15am-11:50am | Jack in the Box Inc. Darin Harris, <i>CEO</i> Tim Mullany, <i>CFO</i> Chris Brandon, <i>Vice President of Investor Relations</i> |
| 12:00pm-12:35pm | Chipotle Mexican Grill, Inc. Brian Niccol, <i>Chairman and CEO</i> Jack Hartung, <i>CFO</i> |
| 12:45pm-1:20pm | Wingstop Charlie Morrison, <i>Chairman & CEO</i> Michael Skipworth, <i>President and Chief Operating Officer</i> Alex Kaleida, <i>Chief Financial Officer</i> |



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Thursday, December 2, 2021

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| 8:15am-8:50am | Yum! Brands Inc. Chris Turner, <i>CFO</i> |
| 9:00am-9:35am | Texas Roadhouse, Inc. Gerald Morgan, <i>President & CEO</i> Tonya Robinson, <i>CFO</i> Michael Bailen, <i>Sr. Director of Investor Relations & Financial Analysis</i> |
| 9:45am-10:20am | Performance Food Group Co. George Holm, <i>Chairman, President, & CEO</i> Jim Hope, <i>EVP & CFO</i> Bill Marshall, <i>VP, Investor Relations</i> |
| 10:30am-11:05am | Dutch Bros Inc Joth Ricci, <i>President & CEO</i> Charley Jemley, <i>Chief Financial Officer</i> |
| 12:00pm-12:35pm | Dine Brands Global, Inc. John Peyton, <i>CEO</i> Vance Chang, <i>CFO</i> |

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Meetings Only Companies

| Company | Ticker | Company Management | Date Hosting Meetings |
|---------------------------------|--------|---|-----------------------|
| Restaurant Brands International | QSR | Matt Dunnigan, CFO Stephen Lichtner, Head of Investor Relations Fabian Faessler, Director Investor Relations Kendall Peck, Director Investor Relations | Thursday, December 2 |